Budget - DRAFT 2016-2017

Management Edition



Appendices to Budget Report

| Contents: | |
|-------------|--|
| Appendix A | REVENUE BUDGET SUMMARY |
| Appendix B | CAPITALISATION, INTEREST & CONTRIBUTIONS TO RESERVES |
| Appendix C | REVENUE BUDGET VARIATION ANALYSIS |
| Appendix D | CAPITAL PROGRAMME SUMMARY |
| Appendix E | CAPITAL PROGRAMME FINANCING STATEMENT |
| Appendix F | GOVERNMENT GRANT RESERVE |
| Appendix G | REVENUE BUDGET FORWARD PLAN |
| Appendix H | RESERVES |
| Appendix I | INFORMATION TECHNOLOGY RESERVE |
| Appendix J | RENEWAL AND REPAIRS RESERVE |
| Appendix K | PRIORITY, INCOME & EFFICIENCY REVIEW (PIER OUTCOMES) |
| Appendix K2 | COUNCIL EFFICENCIES AND EQUALITIES IMPACTS ASSESSMENTS SUMMARY |
| Appendix L | LAND DISPOSAL PROGRAMME |
| Appendix M | POSSIBLE REPORT TO FOLLOW |
| Appendix N | COUNCIL TAX (to follow) |
| Appendix O | FORESHORE TRUST BUDGET (to follow - to be determined in March) |
| Appendix P | REPORT ON PROPOSED NEW FACTORY UNIT, BRUNEL ROAD |
| Appendix Q | REVENUE BUDGET SUMMARIES |
| Appendix R | CAPITAL PROGRAMME |

| REVENUE BUDGET SUMMARY | | | Appendix A |
|--|--------------------------------------|-------------------------------------|--------------------------------------|
| | 2015-2016 Original Budget £ | 2015-2016 Revised Budget £ | 2016-2017 Estimate Budget £ |
| Directorates | ~ | ~ | ~ |
| Corporate Resources | 3,100,270 | 2,776,000 | 3,020,824 |
| Operational Services | 12,333,170 | 13,119,409 | 12,296,189 |
| Direct Service Expenditure | 15,433,440 | 15,895,409 | 15,317,013 |
| Contingency Provision (incl. R&R Reserve) | 400,000 | 89,800 | 400,000 |
| Total Service Expenditure | 15,833,440 | 15,985,209 | 15,717,013 |
| Provision for the Repayment of Principal (MRP) | 514,000 | 511,419 | 519,642 |
| Net Interest (Earnings) / Payments | 170,000 | 121,000 | 218,000 |
| Contributions to Capital from Grant and Revenue (Appendix B) | 636,000 | 737,000 | 737,000 |
| Contributions to Reserves (e.g. R&R) | 936,000 | 816,000 | 996,000 |
| Use of Earmarked Reserves (see Appendix H) | (2,474,388) | (2,358,800) | (2,187,712) |
| Net Council Expenditure | 15,615,052 | 15,811,828 | 15,999,943 |
| Transfer from Transition Reserve | (429,499) | (22,410) | (644,714) |
| Transfer to/(from)Specific Reserve | (93,000) | (119,000) | (308,000) |
| Transfer to/(from) General Reserves | 0 | | 0 |
| Amount to be met from Grant and Collection Fund | 15,092,553 | 15,670,418 | 15,047,229 |
| Funded by | | | |
| Government Grant - Revenue Support Grant | (3,657,674) | (3,727,234) | (2,835,303) |
| New Homes Bonus | (1,005,857) | (1,005,857) | (1,387,912) |
| New Homes Bonus Return Funding | (11,224) | (11,224) | (8,404) |
| NNDR (Surplus) / Deficit | 816,409 | 816,409 | 638,660 |
| Council Tax (Surplus) / Deficit | (250,026) | (250,026) | (164,593) |
| Disabled Facilities Grant | (666,004) | (767,000) | (767,000) |
| Housing Benefit Administration Grant | (800,124) | (800,124) | (750,000) |
| Efficiency Support Grant | (102,472) | (102,472) | 0 |
| Business Rates | (3,022,049) | (3,219,327) | (3,059,860) |
| Business Rates - Pooling | (79,500) | (1,741) | (58,124) |
| Business Rates - Section 31 Grant | (478,546) | (766,336) | (605,868) |
| Council Tax | (5,835,486) | (5,835,486) | (6,048,825) |
| Total Funding | (15,092,553) | (15,670,418) | (15,047,229) |

Appendix A (continued)

COUNCIL TAX

| <u>20</u> | <u>015-2016</u> | | <u>2</u> | 016-2017 | |
|-------------|-----------------|---------------------------------------|-------------|----------|----------|
| Total | Band D | | Total | Band D | Increase |
| £ | £ | | £ | £ | % |
| 15,092,553 | | Budget requirement | 15,047,229 | | |
| (3,657,674) | | Revenue Support Grant | (2,835,303) | | |
| (102,472) | | Efficiency Support Grant | 0 | | |
| (1,005,857) | | New Homes Bonus | (1,387,912) | | |
| 566,383 | | Collection Fund (Surplus) / Deficit | 474,067 | | |
| (2,035,398) | | Other non-ring fenced grants | (2,189,396) | | |
| (3,022,049) | | Retained Business Rates | (3,059,860) | | |
| 5,835,486 | 240.33 | Borough Council Tax | 6,048,825 | 245.11 | 1.99% |
| 29,232,317 | 1,203.92 | County Council Precept | 30,895,780 | 1,251.96 | 3.99% |
| 2,065,761 | 85.08 | Fire Authority Precept | 2,140,337 | 86.73 | 1.94% |
| 3,493,352 | 143.87 | Police and Crime Commissioner Precept | 3,673,814 | 148.87 | 3.48% |
| 40,626,916 | 1,673.20 | Total Council Tax | 42,758,755 | 1,732.67 | 3.55% |

24,281.00 Council Taxbase at Band D 24,678.00

TABLE OF COUNCIL TAX BANDS AND AMOUNTS:

| 2015-2016 | | Relationship | East Sussex | Police and | East Sussex | Hastings | Total |
|------------|-----------------------------------|----------------------|-------------|-----------------------|----------------|-----------|----------|
| Amount | Band and Value * | to Band D | C.C. | Crime Commissioner | Fire Authority | B.C. | Amount |
| £1,115.49 | A - up to £40,000 | 6/9 | £834.64 | £99.25 | £57.82 | £163.41 £ | 1,155.12 |
| £1,301.40 | B - £40,001 up to £52,000 | 7/9 | £973.75 | £115.79 | £67.46 | £190.64 £ | 1,347.64 |
| £1,487.33 | C - £52,001 up to £68,000 | 8/9 | £1,112.85 | £132.33 | £77.09 | £217.88 £ | 1,540.15 |
| £1,673.24 | D - £68,001 up to £88,000 | - | £1,251.96 | £148.87 | £86.73 | £245.11 £ | 1,732.67 |
| £2,045.08 | E - £88,001 up to £120,000 | 11/9 | £1,530.17 | £181.95 | £106.00 | £299.58 £ | 2,117.70 |
| £2,416.90 | F - £120,001 up to £160,000 | 13/9 | £1,808.39 | £215.03 | £125.28 | £354.05 £ | 2,502.75 |
| £2,788.73 | G - £160,001 up to £320,000 | 15 / 9 | £2,086.60 | £248.12 | £144.55 | £408.52 £ | 2,887.79 |
| £3,346.48 | H - over £320,000 | 18/9 | £2,503.92 | £297.74 | £173.46 | £490.22 £ | 3,465.34 |
| 40.704 | North and formation and Occupilly | Tara Danadi and List | | | | | 42.000 |
| 42,724 | Number of properties on Council | I ax Banding List | | | | | 43,008 |
| £24,281.00 | Each £1 of Council Tax at Band D |) will raise | | | | £ | 24,678 |

Appendix A (continued)

1. BUSINESS RATES BASELINE

| Tariff Calculation | Budget 2015-16 Amount | Revised Budget 2015-16 Amount | Budget 2016-17 Amount |
|--|-----------------------------|-------------------------------------|-----------------------------|
| Tam Galdadion | £ | £ | £ |
| Business Rates Baseline for HBC | 8,821,803 | 8,792,894 | 8,866,168 |
| DCLG calculation of baseline funding level | 3,495,559 | 3,466,670 | 3,495,559 |
| Tariff | 5,326,244 | 5,326,224 | 5,370,609 |
| Levy Percentage Calculation | | | |
| Baseline Funding Level | 3,495,559 | 3,466,670 | 3,495,559 |
| Business Rates Baseline | 8,821,803 | 8,792,894 | 8,866,168 |
| Levy Calculation | | | |
| Business Rate Income (Adjusted) | 9,140,070 | 8,799,858 | 9,098,663 |
| ~Less tariff | | (5,326,224) | (5,370,609) |
| Adjusted HBC share | | 3,473,634 | 3,728,054 |
| Baseline funding level | 0.004.000 | (3,466,670) | (3,495,559) |
| Business Rates Baseline Growth | 8,821,803 318,267 | 6,964 | 0 232,495 |
| Levy payable | 159,134 | 3,482 | 116,248 |
| Dusiness Dates Callestian | | | |
| Business Rates Collection Retained Business Income for 2015/16 | 0 540 022 | 9 540 022 | 0 5 46 717 |
| Difference between precept and collected | 8,549,033 | 8,549,033 (34,669) | 8,546,717 |
| less Tariff | (5,326,244) | (5,326,224) | (5,370,609) |
| less Levy | (159,134) | (3,482) | (116,248) |
| Retained rates (Hastings Borough Council) | 3,063,655 | 3,184,658 | 3,059,860 |
| Plus, Section 31 Grant | 478,546 | 766,336 | 605,868 |
| HBC Business Rate Income | 3,542,201 | 3,950,994 | 3,665,728 |
| Safety Net Calculation | | | |
| NDR Income for year (net of discounts /reliefs) | 21,372,583 | 20,210,452 | 21,366,792 |
| Add Discretionary reliefs | 281,227 | 504,751 | 15,306 |
| Add 50 % small business relief | 1,196,365 | 1,272,898 | 1,257,581 |
| Adjusted NNDR Income | 22,850,175 | 21,988,101 | 22,639,679 |
| 40% share HBC | 9,140,070 | 8,795,240 | 9,055,871 |
| ~Less tariff | (5,326,244) | (5,326,224) | (5,370,609) |
| Adjusted HBC share | 3,813,826 | 3,469,016 | 3,685,262 |
| Safety net Threshold (92.5% of Baseline Funding Level) | (3,233,392) | (3,206,670) | (3,233,392) |
| Excess over Safety Net | 580,434 | 262,346 | 451,870 |
| Safety Net amount receivable | 0 | 0 | 0 |

2. COLLECTION FUND

| | 2015-2016 | 2015-2016 | 2016-2017 |
|--|-----------|-----------|-----------|
| | Original | Revised | Estimate |
| | Budget | Budget | Budget |
| Council Tax (Surplus)/ Deficit | £ | £ | £ |
| | (250,026) | (250,026) | (164,593) |
| Non Domestic Rates (Surplus)/ Deficit | 816,409 | 816,409 | 638,660 |
| Total Collection Fund (Surplus)/ Deficit | 566,383 | 566,383 | 474,067 |

INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES

| Appendix E |
|------------|
|------------|

| | 2015-16 Original Budget £000's | 2015-16 Revised Budget £000's | 2016-17 Estimated Outturn £000's |
|--|---|--|---|
| Net Interest Payments | 170 | 121 | 218 |
| Contributions to Reserves | 936 | 816 | 996 |
| Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement) | 514 | 511 | 520 |
| Total | 1,620 | 1,449 | 1,734 |
| Interest | £000's | £000's | £000's |
| Gross Interest Payable | 542 | 514 | 572 |
| Gross Interest Received | (258) | (286) | (249) |
| Income and expenditure in relation to investment properties | (74) | (69) | (67) |
| Fees | 13 | 13 | 13 |
| Other charges | (53) | (51) | (51) |
| | 170 | 121 | 218 |
| Contributions to Capital Spend from Grant and Reserves | £000's | £000's | £000's |
| Disabled Facilities Grant | 636 | 737 | 737 |
| | 636 | 737 | 737 |
| Contributions to Reserves | £000's | £000's | £000's |
| IT Reserve | 179 | 179 | 214 |
| Government Grant Reserve | 167 | 47 | 0 |
| Section 106 Reserve | 50 | 50 | 0 |
| Transfer to Reserves re: LAMS | 32 | 32 | 32 |
| Transfer to Specific Reserve re: Selective Licensing R&R General | 0 420 | 0 420 | 233 420 |
| R&R White Rock Theatre | 80 | 80 | 80 |
| R&R re: New Vehicles | 8 | 8 | 8 |
| First World War Reserve | 0 | 0 | 9 |
| | 936 | 816 | 996 |
| Transfers to/ between Reserves | £000's | £000's | £000's |
| Transfer from General Reserve to IT Reserve | 0 | 0 | 0 |
| Transfer to Transition Reserve from Capital Reserve | 0 | 0 | 0 |
| Transfer to Transition Reserve from General Reserve | 0 | 0 | 0 |
| | | U | U |
| Total Income and Transfers | 936 | 816 | 996 |

Corporate Services

| 2014/15 | | | 2015/16 | | 2016 | /17 |
|----------|--|----------|----------|----------|------------------|----------|
| ACTUAL | SERVICE | ORIGINAL | REVISED | 2015/16 | ESTIMATED | 2016/17 |
| | | BUDGET | BUDGET | VARIANCE | OUTTURN | VARIANCE |
| £'000 | SUBJECTIVE SUMMARY FOR CORPORATE SERVICES AND GOVERNANCE | £'000 | £'000 | £'000 | £'000 | £'000 |
| 5,440 | Employees | 5,830 | 5,826 | (4) | 6,144 | 315 |
| 1,579 | Premises | 1,967 | 1,991 | 24 | 1,633 | (334) |
| 61 | Transport | 62 | 52 | (10) | 51 | (11) |
| 2,132 | Supplies and Services | 2,471 | 2,295 | (176) | 2,163 | (308) |
| 10 | Third Party Payments | 0 | 0 | 0 | 0 | 0 |
| 52,007 | Transfer Payments | 52,428 | 52,550 | 122 | 52,500 | 72 |
| 9,357 | Support Services | 8,954 | 8,954 | 0 | 8,990 | 36 |
| 442 | Capital Finances | 0 | 0 | 0 | 0 | 0 |
| 71,028 | Expenditure | 71,712 | 71,669 | (44) | 71,482 | (230) |
| (56,707) | Income | (57,131) | (57,295) | (163) | (56,827) | 305 |
| | Recharges Out | (11,081) | (11,508) | (427) | (11,634) | (554) |
| 2,669 | Net Expenditure | 3,500 | 2,866 | (634) | 3,021 | (479) |

Operational Services

| 2014/15 | | | 2015/16 | | 2016 | -17 |
|---------|---|----------|---------|----------|------------------|----------|
| ACTUAL | SERVICE | ORIGINAL | REVISED | 2015/16 | ESTIMATED | 2016/17 |
| | | BUDGET | BUDGET | VARIANCE | OUTTURN | VARIANCE |
| £'000 | SUBJECTIVE SUMMARY FOR OPERATIONAL SERVICES | £'000 | £'000 | £'000 | £'000 | £'000 |
| 7,691 | Employees | 6,931 | 7,106 | 176 | 7,266 | 336 |
| 2,807 | Premises | 3,063 | 3,197 | 134 | 3,034 | (30) |
| 208 | Transport | 253 | 230 | (23) | 192 | (61) |
| 5,879 | Supplies and Services | 3,566 | 4,928 | 1,363 | 3,778 | 212 |
| 3,652 | Third Party Payments | 3,605 | 3,581 | (24) | 3,588 | (17) |
| 0 | Transfer Payments | 0 | 0 | 0 | 0 | 0 |
| 7,525 | Support Services | 6,957 | 6,827 | (130) | 6,962 | 4 |
| 6,492 | Capital Finances | 0 | 0 | 0 | 0 | 0 |
| 34,255 | Expenditure | 24,374 | 25,870 | 1,495 | 24,819 | 444 |
| (9,624) | Income | (7,209) | (8,477) | (1,268) | (8,206) | (996) |
| (5,211) | Recharges Out | (4,832) | (4,273) | 559 | (4,317) | 515 |
| 19,420 | Net Expenditure | 12,333 | 13,119 | 786 | 12,296 | (37) |

| | | | Capi | tal Costs | | |
|----------------------|----------|---------|---------|-----------|---------|-------------|
| | 2015/16 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | Total over |
| | Original | Revised | | | | Prog Period |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Net cost by Service | | | | | | |
| Corporate Resources | 1,202 | 1,599 | 1,525 | | | 3,124 |
| Operational Services | 2,151 | 1,739 | 1,489 | 155 | 148 | 3,531 |
| | 3,353 | 3,338 | 3,014 | 155 | 148 | 6,655 |
| Net cost by Status | | | | | | |
| Committed Schemes | 3,203 | 3,157 | 2,410 | 155 | 148 | 5,870 |
| Uncommitted Schemes | 150 | 135 | 279 | | | 414 |
| New Schemes | | 46 | 325 | | | 371 |
| | 3,353 | 3,338 | 3,014 | 155 | 148 | 6,655 |
| | | | | | | |

| Revenue Costs | | | | | | | |
|---------------|---------|---------|---------|---------|-------|--|--|
| 2015/16 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | Full | | |
| Original | Revised | | | | Year | | |
| £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | | |
| | | | | | | | |
| 61 | 71 | 90 | 111 | 111 | 111 | | |
| _ | | | | | | | |
| 86 | 86 | 217 | 276 | 290 | 297 | | |
| 147 | 157 | 307 | 387 | 401 | 408 | | |
| | 137 | 301 | 301 | 401 | 400 | | |
| | | | | | | | |
| | | | | | | | |
| 140 | 150 | 271 | 338 | 352 | 359 | | |
| 7 | 7 | 25 | 38 | 38 | 38 | | |
| • | • | 11 | 11 | 11 | 11 | | |
| | | 11 | 11 | 11 | 11 | | |
| 171 | 157 | 307 | 387 | 401 | 408 | | |

Gross cost of schemes analysed by service

| Corporate Resources 1,202 | 1,599 | 1,525 | | | 3,124 |
|----------------------------|-------|-------|-------|-----|--------|
| Operational Services 4,003 | 4,487 | 3,069 | 3,288 | 965 | 11,809 |
| Appendix E 5,205 | 6.086 | 4.594 | 3.288 | 965 | 14,933 |

CAPITAL PROGRAMME FINANCING STATEMENT

Appendix E

| | Revised | | 2017/18 | | Total over life of Programme | |
|--|---------|---------|---------|---------|------------------------------|---------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Spending | | | | | | |
| Capital Spending | | | | | | |
| Total Gross Spend (Appendix D) | 5,205 | 6,086 | 4,594 | 3,288 | 965 | 14,933 |
| Assumed Slippage | 0 | 0 | 0 | 0 | 0 | 0 |
| Funding from other HBC sources | 0 | 421 | 47 | 0 | 0 | 468 |
| Capital Grants and Contributions Received | (1,852) | (2,748) | (1,580) | (3,133) | (817) | (8,278) |
| Capital Requirement | 3,353 | 3,759 | 3,061 | 155 | 148 | 7,123 |
| Financing available | | | | | | |
| New Capital receipts in year | 482 | 1,204 | 530 | 4,322 | 50 | 6,106 |
| Bfwd Capital Receipts | 0 | 713 | 0 | 265 | 4,502 | 0 |
| Total | 482 | 1,917 | 530 | 4,587 | 4,552 | 11,588 |
| Finance Used | | | | | | |
| Capital Reserve / Revenue/R&R reserve | 946 | 1,182 | 396 | 70 | 63 | 1,711 |
| Capital Receipts used from asset sales | 482 | 1,917 | 265 | 85 | 85 | 2,352 |
| Capital receipts from prior years | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Financing available from internal resources | 1,428 | 3,099 | 661 | 155 | 148 | 4,063 |
| Remaining Financing Requirement | 1,925 | 660 | 2,400 | 0 | 0 | 7,323 |
| | | | | | | |
| Net Interest Cost of the Capital Programme | 48 | 11 | 63 | 104 | 104 | 283 |
| Minimum Revenue Provision (MRP) based on Net Capital Financing Requirement over the Programme Period | 2 | 0 | 15 | 67 | 67 | 149 |
| | | | | | | 1.10 |
| Summary: Financial Implications of the Capital Programme: | | | | | | |
| Interest & MRP | 50 | 11 | 78 | 171 | 171 | 432 |
| Other Revenue Costs / (Savings) | 0 | 0 | 0 | 0 | 0 | 0 |
| Total additional costs | 50 | 11 | 78 | 171 | 171 | 432 |
| 1 | | | | | | |

Government Grant Reserves Appendix F

| Cost Centre | Description | Holding account | Balance b/f 1 April 2015 £ 000's | Income & Transfers £ 000's | Expenditure & Transfers £ 000's | Balance c/f 31 March 2016 £ 000's | Income & Transfers £ 000's | Expenditure & Transfers £ 000's | Balance c/f 31 March 2017 £ 000's |
|----------------|----------------------------------|-----------------|--|----------------------------------|---------------------------------------|---|----------------------------------|---------------------------------------|---|
| 1055 | DCE-Revenues Division | X394 | (332) | 0 | 0 | (332) | 0 | 30 | (==) |
| 1054 | New Burdens | X896 | (10) | 0 | 0 | (10) | 0 | 0 | (10) |
| 1945 | Getting Hastings Ready | X406 | (56) | 0 | 0 | (56) | 0 | 32 | (24) |
| 1985 | Coastal Change Pathfinders | X396 | (25) | 0 | 0 | (25) | 0 | 0 | (25) |
| 1988 | FLAG | X407 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4137 | Land Auction Pilot | X409 | (59) | 0 | 22 | (37) | 0 | 22 | (15) |
| 4138 | Preventing Repossessions | X408 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5107 | Tobacco control | X368 | (8) | 0 | 8 | 0 | 0 | 0 | 0 |
| 6000 | Museums & Art Galleries | X083 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6009 | Exhibitions museums - K990 | X052 | (1) | 0 | 1 | 0 | 0 | 0 | 0 |
| 6301 | Parks & Gardens - K990 | X096 | (65) | 0 | 60 | (5) | 0 | 5 | (0) |
| 6652 | British Heart Foundation Project | X371 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6657 | Active Hastings | X094 | (72) | 0 | 38 | (34) | 0 | 34 | 0 |
| 6666 | PCT play grant | X376 | (4) | 0 | 0 | (4) | 0 | 4 | 0 |
| 6667 | Play Pathfinder | X375 | (4) | 0 | 4 | (0) | 0 | 0 | (0) |
| 6669 | Active Women | X377 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6651 | Street Games | X065 | (50) | 0 | 14 | (36) | 0 | 36 | (0) |
| 1927/45 | East Sussex Arts Partnership | X036 | (5) | 0 | 0 | (5) | 0 | 0 | (5) |
| 6675 | Sports for All | X550 | (9) | 0 | 4 | (5) | 0 | 0 | (5) |
| 6508 | Countryside Stewardship | X321 | (52) | 0 | 18 | | 0 | 5 | (29) |
| 6640 | Opening Doors - Sport England | NEW | 0 | (47) | 13 | (34) | 0 | 2 | (32) |
| | Total | | (753) | (47) | 182 | (618) | 0 | 170 | (448) |

Revenue Budget Forward Plan

Appendix G

| Ref | | 2015-16 £000's Revised | 2016-17 £000's | Forward Inflation | 2017-18 £000's | 2018-19 £000's |
|----------|--|------------------------------|--------------------|----------------------|--------------------|--------------------|
| | | <u>Budget</u> | <u>Budget</u> | <u>assumption</u> | <u>Projection</u> | <u>Projection</u> |
| 1 | Net Service Expenditure | 15,895 | 15,317 | 2.00% | 15,703 | 16,097 |
| 2 | Pension Fund - Employers Contribution Increase | | | | 100 | 100 |
| 3 4 | Election Costs (bi-annually) Apprenticeship Levy(0.5%) | | | | 0 50 | 70 50 |
| 5 | Waste and Parking Team - temp Post | | | | (8) | (8) |
| 6 | Profile of R&R spend | | | | (372) | (372) |
| 7 | Income - Sport centres - Bowling Club | | | | (19) | (19) |
| 8 9 | Add back govt grant reserve funded items Council Tax Exemption - Class C | | | | (138) (45) | (138) (45) |
| 10 | PIER savings - various | | | | (18) | (36) |
| 11 | PIER -Digital by Design | | | | (162) | (162) |
| 12 | Add back Pier Legal Fees | | | | (100) | (100) |
| 13 | Social Lettings - break even point | | | | (59) | (59) |
| 14 15 | Fees and Charges Clinical commissioning group - profile | | | | (60) (315) | (120) (315) |
| 16 | Benefit Administration Grant - offsetting savings | | | | (150) | (250) |
| 17 | Invest to Save -profile | | | | (249) | (249) |
| 18 | Pebsham Landfill Site income | | | | 25 | 25 |
| 19 | Loans - Discounts and Premia | | | | 32 | 51 |
| | Contingency Provision | 90 | 400 | | 400 | 400 |
| 21 22 | Interest Payments (net of earnings) Contributions to Capital from grant and reserves | 121 737 | 218 737 | | 218 737 | 218 737 |
| | Minimum Revenue Provision | 511 | 520 | | 566 | 560 |
| 24 | Contribution to Reserves | 816 | 996 | | 996 | 996 |
| 25 | Net Use of Earmarked Reserves | (2,359) | (2,188) | | (1,082) | (1,082) |
| 26 | Net Council Expenditure | 15,812 | 16,000 | · <u> </u> | 16,050 | 16,349 |
| 27 | Taxbase | 24,281 | 24,678 | 0.20% | 24,727 | 24,776 |
| | Council Tax 1.99% | 240.33 | 245.11 | 1.99% | 249.99 | 254.96 |
| 20 | From Collection Fund - Council Tax | (E 02E) | (6.040) | | (6.191) | (C 247) |
| 29 30 | From Collection Fund - Council Tax From Collection Fund - Business Rates | (5,835) (3,219) | (6,049) (3,060) | | (6,181) (3,145) | (6,317) (3,210) |
| | Revenue Support Grant | (3,727) | (2,835) | | (2,038) | (1,542) |
| 32 | Efficiency Support Grant | (102) |) O | |) O | O O |
| | New Homes Bonus | (1,006) | (1,388) | | (1,203) | (901) |
| | New Homes Bonus return funding Disabled Facilities Grant | (11) | (8) | | (767) | (767) |
| | Housing Benefit Admin Grant | (767) (800) | (767) (750) | | (767) (600) | (767) (500) |
| | NNDR (Surplus) / Deficit | 816 | 639 | | 0 | 0 |
| | NNDR Pooling | (2) | (58) | | (50) | (53) |
| 39 | | (766) | (606) | | (616) | (628) |
| 40 | Council Tax Surplus | (250) | (165) | | 0 | 0 |
| 41 | Contribution To General Fund | (15,670) | (15,048) | · <u>-</u> | (14,600) | (13,918) |
| 42 | Funding Shortfall / (surplus) | 141 | 952 | . <u>-</u> | 1,450 | 2,431 |
| 43 | Use of General Reserve Carry forwards | | | | | |
| | Use of General Reserve Tfr to / (from) | (119) | (8) | | | |
| | Use of Transition Reserve | (22) | (644) | | (750) | (750) |
| 46 | Use of Resilience and Stability | | (300) | | | |
| 17 | Reserve | | ^ | | (400) | (100) |
| 47 48 | Use of Community Safety Reserve Use of Economic Development Reserve | | 0 | | (100) | (100) |
| -+0 | Coc of Economic Development (Neserve | | 0 | | (100) | (100) |
| 49 | Net Funding Shortfall / (Surplus) | 0 | (0) | | 500 | 1,481 |

<u>Appendix H</u>

| | Balance at 1 April 2015 £'000 | Income & Transfers £'000 | Expenditure & Transfers £'000 | | Income & Transfers £'000 | Expenditure & Transfers £'000 | Balance at 31 Mar 2016 £'000 |
|---|-------------------------------------|--------------------------------|-------------------------------------|----------|--------------------------------|-------------------------------------|------------------------------------|
| General Reserve | (7,115) | (60) | 119 | (7,056) | (102) | 8 | (7,150) |
| Capital Reserve | (1,468) | | 912 | (556) | | 220 | (336) |
| Earmarked Reserves | 0 | | | | | | |
| Renewal and Repairs Reserve | (1,757) | (508) | 710 | (1,555) | (508) | 880 | (1,183) |
| Risk Management Reserve | (360) | 0 | 20 | (340) | 0 | 20 | (320) |
| Information Technology Reserve | (281) | (179) | 267 | (193) | (214) | 333 | (74) |
| On-Street Car Parking Surplus Reserve | (84) | 0 | 62 | (23) | 0 | 23 | 0 |
| s106 reserve | (623) | (50) | 142 | (531) | 0 | 109 | (422) |
| VAT reserve | (269) | 0 | 25 | (244) | 0 | 214 | (30) |
| Government Grant Reserve | (753) | (47) | 182 | (618) | 0 | 170 | (448) |
| Monuments in perpetuity | (52) | 0 | 5 | (47) | 0 | 5 | (42) |
| Ore Valley Reserve | (302) | 0 | 52 | (250) | 0 | 0 | (250) |
| Mortgage reserve (LAMS) | (93) | (32) | 0 | (125) | (32) | 0 | (157) |
| Resilience and Stability Reserve | (600) | 0 | 300 | (300) | 0 | 0 | (300) |
| Transition Reserve | (2,222) | 0 | 22 | (2,200) | 0 | 645 | (1,555) |
| Redundancy Reserve | (648) | 0 | 0 | (648) | 0 | 225 | (423) |
| Community Safety Reserve | (350) | 0 | 0 | (350) | 0 | 0 | (350) |
| Economic Development Reserve | (504) | 0 | 0 | (504) | 0 | 1 | (503) |
| Land Charges Claim | (140) | 0 | 140 | 0 | 0 | 0 | 0 |
| Safer Hastings Partnership | (48) | 0 | 26 | (22) | 0 | 0 | (22) |
| Parks and Gardens Special Maint Project | (10) | 0 | 0 | (10) | 0 | 0 | (10) |
| Bathing Water Project | (59) | 0 | 59 | 0 | 0 | 0 | 0 |
| First World War Project | (10) | 0 | 10 | 0 | (9) | 0 | (9) |
| Coastal Communities Grant Reserve | (10) | 0 | 10 | 0 | 0 | 0 | 0 |
| Invest to save and efficiency reserve | (748) | 0 | 499 | (249) | 0 | 249 | 1 |
| Clinical Commissioning Group | (602) | 0 | 287 | (315) | 0 | 315 | 0 |
| Young Peoples Council | (20) | 0 | 12 | (8) | 0 | 8 | 0 |
| Carry-forward reserve | (535) | 0 | 535 | 0 | 0 | 0 | 0 |
| Selective Licensing Reserve | 0 | 0 | 0 | 0 | (233) | 102 | (131) |
| Revenue Hardship Fund | 0 | (80) | 0 | (80) | | | (80) |
| | (19,661) | (956) | 4,396 | (16,221) | (1,098) | 3,527 | (13,792) |

| RESERVES | | | | Appendix H |
|--|-------------|------------------------|-----------------------|-----------------------------|
| EXPENDITURE FUNDED BY USE OF RESERVES | | 2015-16 | 2015-16 | 2016-17 |
| | | Original £ | Revised £ | Estimate £ |
| General Reserve | | ~ | ~ | ~ |
| Reprofile Local Development Framework | | (78,000) | | |
| Selective Licencing Reserve | | 0 | (102,000) | |
| Image Raising Campaign | | (5,000) | (5,000) | 0 |
| Youth Activities | | (10,000) | (12,000) | (8,000) |
| Selective Licensing Reserve Total transfers ** | | (93,000) | (119,000) | (8,000) |
| Total transfers | | (93,000) | (119,000) | (8,000) |
| Transfers between Reserves | | | | |
| Land Charges Reserve to Revenue Hardship Fund | | 0 | 80,000 | 0 |
| Land Charges Reserve to General Reserve | | | 60,000 | |
| Selective Licensing Reserve to General Reserve | | | | 102,000 |
| | | 0 | 140,000 | 102,000 |
| Carry forward Reserve | | | | |
| Carried forward | | | (535,000) | |
| | | | (535,000) | |
| Capital Reserve | | | | |
| 2016 - 950th Anniversary (£330k in total over 3 years) | | (61,400) | (130,800) | (84,979) |
| Pier -capital | | (60,000) | (60,000) | (05.000) |
| Various Capital Expenditure to be Financed CPO - Empty Homes Strategy -capital | | (373,000) (70,000) | (701,000) (20,000) | <u>(65,000)</u> (70,000) |
| CFO - Empty Homes Strategy -capital | | (564,400) | (911,800) | (219,979) |
| | | (00.,.00) | (0::,000) | (2:0,0:0) |
| VAT reserve | | £ | £ | £ |
| Castle Capital Scheme | | 0 | (25,000) | (214,000) |
| | | 0 | (25,000) | (214,000) |
| Economic Development Reserve | Cost Centre | £ | £ | £ |
| Employability | 1999 | (33,900) | 0 | (1) |
| | 1000 | (33,900) | 0 | (1) |
| Renewal & Repairs Reserve | | , , | | |
| (per programme of works - Appendix J) | | (624,500) | (607,040) | (780,100) |
| Capital | | 0 | (65,000) | 0 |
| Vehicles | | (36,000) | (36,000) | (100,000) |
| Contingency | | (100,000) (760,500) | (1,500) (709,540) | (100,000) (880,100) |
| Transition Reserve | | (100,000) | (100,040) | (000,100) |
| Transfer to General Fund | | 0 | (22,410) | (644,714) |
| | | | | |
| Resilience and Stability Reserve | | 0 | 0 | (300,000) |
| resilience and stability reserve | | 0 | | (300,000) |
| Information Technology Reserve | | | | |
| (per programme of works - Appendix I) | | (308,745) | (267,000) | (333,000) |
| | | (308,745) | (267,000) | (333,000) |
| Invest to Save & Efficiency Reserve | | | | |
| Transfer to general Fund | | (663,782) | (289,220) | (249,151) |
| Transfer to Capital Reserve | | 0 | (210,000) | 0 |
| | | (663,782) | (499,220) | (249,151) |
| Redundancy Reserve | | | | |
| Transfer to general fund | | (225,000) | 0 | (225,000) |
| | | (225,000) | 0 | (225,000) |
| Land Charges Reserve | | | | |
| Land Charges Reserve to Revenue Hardship Fund | | 0 | (80,000) | 0 |
| Land Charges Reserve to General Reserve | | 0 | (60,000) | 0 |
| | | 0 | (140,000) | 0 |
| | | | | |

| RESERVES | | | | Appendix H |
|--|---------|-------------|----------------------|-------------|
| Earmarked Reserves | | 2015-16 | 2015-16 | 2016-17 |
| | | Original | Revised | Estimate |
| Government Grant Reserve capital | | | | |
| (further details - Appendix M) | various | (310,000) | (182,000) | (170,000) |
| , | | (310,000) | (182,000) | (170,000) |
| Monuments in Perpetuity | | | | |
| capital | | | | |
| Revenue | 3102 | (5,000) | (5,000) | (5,000) |
| -400 D | | (5,000) | (5,000) | (5,000) |
| s106 Reserve | | (40,000) | (00.000) | (47.000) |
| Capital | verieus | (40,000) | (90,000) | (47,000) |
| Revenue | various | (44,100) | (52,480) | (62,000) |
| On-Street Car Parking Surplus Reserve | | (84,100) | (142,480) | (109,000) |
| Bus Shelter improvements | 1501 | (33,461) | (21,750) | (22,770) |
| Public Realm / Carpark Signage | 1504 | (55,461) | (40,000) | 0 |
| Tublic Reality Galpark Gignage | 1004 | (33,461) | (61,750) | (22,770) |
| Risk Management Reserve | | (00,101) | (01,100) | (22,110) |
| Risk Management Schemes | 5299 | (20,000) | (20,000) | (20,000) |
| | | (20,000) | (20,000) | (20,000) |
| Ore Valley Reserve Ore Valley - Capital | | 0 | (52,000) (52,000) | 0 |
| Safer Hastings partnership | | | | |
| Safer Hastings Partnership | | | (25,500) | |
| | | 0 | (25,500) | 0 |
| Clinical Commissioning Group | | 0 | | |
| Housing NHS CCG | | _ | (254,550) | (298,210) |
| Lets Get Moving | | 0 | (32,760) | (16,480) |
| Ç . | | 0 | (287,310) | (314,690) |
| | | | | |
| First World War Reserve | | (8,500) | (10,000) | 0 |
| | | (8,500) | (10,000) | 0 |
| Total use of earmarked and capital reserves * | | (3,017,388) | (3,875,010) | (3,613,405) |
| Revenue use of earmarked reserves | | (2,474,388) | (2,358,800) | (2,187,712) |
| Transfers between Reserves | | 0 | (140,000) | 0 |
| Capital use of earmarked reserves | | (543,000) | (1,353,800) | (480,979) |
| Transition Reserve and Stability Reserve | | 0 | (22,410) | (944,714) |
| Total Expenditure & Transfers (less General Reserve Use) | | (3,110,388) | (3,994,010) | (3,621,405) |

| INFORMATION TECHNOLOGY RESERVE | | | | Appendix I |
|--|----------|---------|----------|------------|
| | 2015-16 | 2015-16 | 2016-17 | 2017-18 |
| | Original | Revised | ESTIMATE | ESTIMATE |
| | £'000 | £'000 | £'000 | £'000 |
| ODENING DALANCE. | | | | |
| <u>OPENING BALANCE :</u> BALANCE B/FWD. AT 1 APRIL | 281 | 281 | 193 | 74 |
| | 201 | 201 | 100 | |
| EXPENDITURE : | | | | |
| CORPORATE NETWORK | | 11 | | |
| AGGRESSO UPGRADE | 24 | 11 | 24 | |
| GOVCONNECT | 4 | 9 | 4 | 4 |
| MICROSOFT LICENSING FOR TEST ENVIRONMENT | 19 | 12 | <u> </u> | |
| RESILIENCE IMPROVMENTS | 50 | 37 | 25 | |
| ONLINE ENVIRONMENTAL HEALTH LICENSING | | | | |
| REGISTERS AND CONSULATATION | | 2 | | |
| CASH RECEIPTING SYSTEMS UPGRADE - AIM V9 | | 9 | | |
| ANTI VIRUS | | | 25 | |
| SCANNING AND ARCHIVING PHASE 2 | 20 | 0 | 20 | |
| PLANNING SYSTEM EDRMS UPGRADES | | 15 | | |
| EMAIL ARCHIVING | 20 | | 20 | |
| INCREASE STORAGE | 12 | | | |
| SERVICE REVIEW EFFICIENCY PROJECTS | 49 | 0 | 65 | 95 |
| PC HARDWARE AND SOFTWARE | 80 | 80 | 115 | 115 |
| JD PROJECT MANAGEMENT | | 3 | | |
| AH REFURBISHMENT | 31 | 37 | | |
| ROOM BOOKING SYTEM | | 23 | | |
| SERVER ROOM ELECTRICS | | 14 | 35 | |
| SERVER DATA CABLING | | 15 | | |
| | 309 | 267 | 333 | 214 |
| INCOME: | | | | |
| CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND | 179 | 179 | 214 | 214 |
| ADDITONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND | | | | |
| CLOSING BALANCE : | | | | |
| BALANCE IN-HAND C/FWD. AT 31 MARCH | 151 | 193 | 74 | 74 |

| RENE | -WΔΙ | | REP/ | VIR S | RESERVE |
|-------|------|------|------|-------|---------|
| VEI16 | | AIND | REF | AIT O | VESEVAE |

APPENDIX J

| 2014-15 Actual £ | | 2015-16 ORIGINAL BUDGET £ | 2015-16 REVISED BUDGET £ | 2016-17 ESTIMATED BUDGET £ |
|---------------------------|---|------------------------------------|-----------------------------------|-------------------------------------|
| L | OPENING BALANCE: | | | |
| 1,852,770 | BALANCE BROUGHT FORWARD | 1,600,930 | 1,756,712 | 1,555,172 |
| | INCOME: | | | |
| 508,000 | CONTRIBUTIONS TO RESERVE - GENERAL | 508,000 | 508,000 | 508,000 |
| 508,000 | | 508,000 | 508,000 | 508,000 |
| | EXPENDITURE: | | | |
| 223,119 | PROGRAMMED REPAIRS AND REDECORATIONS OTHER REPAIRS & RENEWALS | 301,500 | 291,040 | |
| 350,939 574,058 | SUB TOTAL | 323,000 624,500 | 316,000 607,040 | • |
| 30,000 | CAPITAL EXPENDITURE FUNDED FROM RESERVES | 0 | 65,000 | (|
| 0 | VEHICLES PROVISION FOR UNEXPECTED ITEMS | 36,000 100,000 | 36,000 1,500 | |
| 604,058 | THOUSIGN FOR GIVEN, ESTEBILIEMS | 760,500 | 709,540 | • |
| | CLOSING BALANCE: | | | |
| 1,756,712 | BALANCE CARRIED FORWARD | 4 249 420 | 1,555,172 | 1,183,072 |

| | | PROGRAMMED REPAIRS AND REDECORAT | TIONS FINANCED BY THE RENEWAL AND F | REPAIRS RES | SERVE | | Appendix J (| Cont) |
|------|------------------|-------------------------------------|--|-------------------------|-------------------|-------------------|-------------------|---------------|
| | | | | 2015-2016 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 |
| cost | new reference | PROPERTY | DESCRIPTION OF WORK | Original Budget £ | Revised Budget | ESTIMATE £ | ESTIMATE £ | ESTIMATE £ |
| 1151 | PR001 | TOWN HALL | Internal / External redecs & repairs | 4,000 | 17,000 | 50,000 | 20,000 | 20,000 |
| 1160 | PR047 | ALL BUILDINGS - ASBESTOS | Asbestos surveys and re-inspections | 2,000 | 2,000 | , | , | 2,000 |
| 1160 | PR048 | ALL BUILDINGS - ASBESTOS | Works arising out of asbestos inspections | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 1160 | PR049 (OR217) | ALL BUILDINGS - FIRE RISK | Fire risk assessments & works arising | 3,000 | 3,000 | 12,000 | 6,000 | 6,000 |
| 1160 | PR051 (OR238 | ALL BUILDINGS - AIR CONDITIONING | AC energy efficiency certification (every 3 years) | 7,000 | 3,600 | 7,000 | 4,000 | 4,000 |
| 1160 | (OR239) | | Annual Display Energy Certs for major bldgs | 2,000 | 1,000 | , | , | 1,000 |
| 1160 | PR54 (OR240) | ALL BUILDINGS - LEGIONELLA RISK | Automated checks & monitoring inc hygiene assess | 36,000 | 38,000 | 39,000 | 39,000 | 20,000 |
| 1160 | PR55 (OR225) | ALL BUILDINGS - ELECTRICAL TESTING | routine cyclical testing & works arising | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1160 | PR57(OR241) | ALL BUILDINGS - SAFETY ANCHORS | Annual testing of access safety anchors | 2,000 | 1,600 | 1,600 | 1,600 | 1,600 |
| 1160 | PR58(OR242) | ALL BUILDINGS - AUTOMATIC DOORS | Annual maintenance routine | 500 | 440 | 500 | 500 | 500 |
| 2404 | PR008 | BANK BUILDINGS | External redecs. | 0 | 0 | 6,000 | 0 | 0 |
| 2201 | PR009 | MICRO UNIT FACTORIES | External redecs | 0 | 0 | 5,000 | 0 | 0 |
| 2201 | PR037 | FACTORY UNITS | External redecs/roof repairs to empty units | 29,000 | 29,000 | 30,000 | 30,000 | 30,000 |
| 2404 | PR036 | FAIRLIGHT PLACE FARM COTTAGES & FLA | External redecs. | 0 | 0 | 0 | 4,000 | 4,000 |
| 2404 | PR041 | OTHER BUILDINGS (ESTATES MISC.) | Essential upgrades/repairs. | 9,000 | 9,000 | 10,000 | 10,000 | 10,000 |
| 2502 | PR023 | WEST HILL CLIFF RAILWAYS | Redecorations & repairs | 5,000 | 5,000 | 12,000 | 5,000 | 5,000 |
| 2502 | PR024 | EAST HILL CLIFF RAILWAYS | Redecorations & repairs | 5,000 | 5,000 | 6,000 | 5,000 | 5,000 |
| 2640 | PR034 | FALAISE SPORTS CENTRE | External redecorations. | 0 | 0 | 0 | 25,000 | 0 |
| 3102 | PR013 | CREMATORIUM | Internal / External redecorations. | 0 | 0 | 5,000 | 0 | 0 |
| 3102 | PR014 | CREMATORIUM - CREMATORS | Rebricking / rehearthing of cremators | 90,000 | 100,000 | 0 | 20,000 | 20,000 |
| 3102 | PR52 | CEMETERY and PARKS | Path health & safety repairs | 10,000 | 10,000 | 25,000 | 25,000 | 25,000 |
| 5241 | OR210 | FRONT LINE | Concrete health & safety inspection & testing | 30,000 | 26,000 | 6,000 | 6,000 | 6,000 |

| | | PROGRAMMED REPAIRS AND REDECORAT | TIONS FINANCED BY THE RENEWAL AND F | REPAIRS RES | SERVE | | Appendix J (Cont) | |
|----------------|------------------|---------------------------------------|---|--------------------|-------------------|-----------|-------------------|-----------|
| | | | | 2015-2016 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 |
| cost centre | new reference | PROPERTY | DESCRIPTION OF WORK | Original Budget | Revised Budget | ESTIMATE | ESTIMATE | ESTIMATE |
| | | | | £ | £ | £ | £ | £ |
| 5241 | OR255 | FRONT LINE | Concrete health & safety repair works | 25,000 | 0 | 10,000 | 10,000 | 10,000 |
| 5241 | PR025 | FRONT LINE | Alcoves, seating, bottle alley - repairs/redecs | 9,000 | 8,000 | 10,000 | 9,000 | 9,000 |
| 6005 | PR029 | FISHERMENS MUSEUM | External redecs/stonework pointing | 0 | 0 | 2,000 | 0 | 0 |
| 6100 | PR033 | SUMMERFIELDS SPORTS CENTRE | External redecs | 4,000 | 4,000 | 5,000 | 5,000 | 5,000 |
| 6301 | PR026 | SPORTS PAVILIONS | Int/ext redecs. | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 6301 | PR044 | ALEXANDRA PARK RAILINGS | Phased railing redecorations | 5,000 | 8,100 | 10,000 | 5,000 | 5,000 |
| 6301 | PR046 | ST. LEONARDS GARDENS | Lodge - re-decorations | 0 | 0 | 0 | 10,000 | 0 |
| 6503 | PR027 | HASTINGS COUNTRY PARK -OPERATIONAL | Int/ext redecs. | 0 | 0 | 5,000 | 0 | 0 |
| 5257 | PR030 | HASTINGS STATION - FISHING BOAT FEATU | Repairs / redecs | 0 | 0 | 2,000 | 0 | 0 |
| 5257 | PR031 | TOWN CENTRE UNDERPASS | Decoration | 7,000 | 3,300 | 0 | 0 | 0 |
| | | | | 004 500 | 004.613 | 200 (22 | 000 (00 | 200 (22 |
| 1 | | Total of Programmed work | | 301,500 | 291,040 | 280,100 | 260,100 | 206,100 |

| | OTHER REPAIRS AND REDECORATIONS FIN | RESERVE | | | Apper | ndix J (con't) | |
|----------------|---|--|---------------|------------------------|---------------|----------------|---------------|
| | | | 2015-2016 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 |
| cost centre | PROPERTY | DESCRIPTION OF WORK | Original £ | Revised Budget £ | ESTIMATE £ | ESTIMATE £ | ESTIMATE £ |
| 1151 | TOWN HALL LIGHTNING PROTECTION | | 20,000 | 21,000 | 0 | 0 | 0 |
| 1300 | CARLISLE CP | Redecorations | 40,000 | 0 | 40,000 | 0 | 0 |
| 2201 | THEAKLEN DRIVE ROOFS | Roof re-coating | 0 | 8,000 | 0 | 50,000 | 0 |
| 2502 | EAST HILL LIFT LOWER STATION | Roof replacement | 18,000 | 0 | 0 | 18,000 | 0 |
| 2510 | THE CASTLE | Repair works | 0 | 0 | 5,000 | 0 | 0 |
| 2601 | WHITE ROCK THEATRE | General repair contributions | 20,000 | 20,000 | 0 | 20,000 | 20,000 |
| 2601 | WHITE ROCK THEATRE | Automation of stage flying system | 0 | 0 | 0 | 100,000 | 0 |
| 6000 | JOHNS PLACE MUSEUM | Repairs, H & S upgrades | 20,000 | 20,000 | 0 | 0 | 0 |
| 6301 | CLIFF REPAIR SURVEY | Sextennial survey | 0 | 13,000 | 0 | 7,000 | 0 |
| 6301 | ALEXANDRA PARK DEPOT | Culvert strengthening work | 0 | 7,000 | 0 | 0 | 0 |
| 6301 | HOCKEY PAVILLION, BEXHILL ROAD | Demolition | 40,000 | 32,000 | 0 | 0 | 0 |
| 6503 | HASTINGS COUNTRY PARK - TACKLEWAY WALL | Health & safety repairs and repointing | 0 | 0 | 1,000 | 0 | 0 |
| 1300 | PIER UNDERGROUND CAR PARK | Redecs and gates | 20,000 | 36,500 | 0 | 0 | 0 |
| 2404 | STABLE FLAT AT FAIRLIGHT | Re-pointing | 4,000 | 4,000 | 0 | 0 | 0 |
| 6301 | TILEKILN ACCESS ROAD | Improvements | 12,000 | 12,000 | 0 | 0 | 0 |

| | OTHER REPAIRS AND REDECORATIONS FIN | <u>ESERVE</u> | | | <u>Appen</u> | ndix J (con't) | |
|----------------|-------------------------------------|---|---------------|------------------------|---------------|----------------|---------------|
| | | | 2015-2016 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 |
| cost centre | PROPERTY | DESCRIPTION OF WORK | Original £ | Revised Budget £ | ESTIMATE £ | ESTIMATE £ | ESTIMATE £ |
| 6301 | RECREATIONAL GROUNDS | Emergency lighting upgrade | 4,000 | 4,000 | 0 | 0 | 0 |
| 6503 | COUNTRY PARK | Access for all trail path resurfacing | 25,000 | 25,000 | 0 | 0 | 0 |
| 6308 | BATHING WATER QUALITY | | 50,000 | 50,000 | 0 | 0 | 0 |
| 6100 | INDOOR BOWLS CENTRE | DDA works | 50,000 | 0 | 50,000 | 0 | 0 |
| 6301 | ROCK A NORE CLIFFS | Rock a Nore Cliff Works | 0 | 45,000 | 0 | 0 | 0 |
| 5236 | STREET LIGHTS | White Rock Promenade Improvements | 0 | 14,500 | 0 | 0 | 0 |
| 2502 | WEST HILL LIFT | Former Ice House historic fabric and environmental surveys and support works | 0 | 4,000 | 1,000 | 0 | 0 |
| 6100 | SUMMERFIELDS LEISURE CENTRE | Landlord obligation - replacement of existing cold water storage tank following receipt of poor tank condition report | 0 | 0 | 20,000 | 0 | 0 |
| 6100 | SUMMERFIELDS LEISURE CENTRE | Landlord obligation - progressive replacement of existing swimming pool filtration plant | 0 | 0 | 20,000 | 0 | 0 |
| 2640 | FALAISE FITNESS CENTRE | Landlord obligation - replacement of entrance doors and ormation of internal lobby. | 0 | 0 | 16,000 | 0 | 0 |
| 2601 | WHITE ROCK THEATRE | Replacement heating boilers | 0 | 0 | 40,000 | 40,000 | 0 |
| 6000 | JOHNS PLACE MUSEUM | Essential stoneworks repairs - Phase1 | 0 | 0 | 40,000 | 0 | 0 |
| 3102 | CEMETERY AND CREMATORIUM OFFICES | Exterior Stonework Repairs | 0 | 0 | 10,000 | 10,000 | 0 |
| 2404 | 3 PLACE FARM COTTAGES, FAIRLIGHT | Energy efficiency improvements | 0 | 0 | 17,000 | 0 | 0 |
| 6100 | INDOOR BOWLS CENTRE | External Works | 0 | 0 | 30,000 | 0 | 0 |
| 2201 | 1-5 MAUNSELL ROAD, INDUSTRIAL UNITS | Overcoating of profiled steel roof sheeting to extend life. | 0 | 0 | 10,000 | 0 | 0 |
| 6301 | CLIFFS | Cliff Repairs | 0 | 0 | 200,000 | 200,000 | 0 |
| | Total of Other Work | | 323,000 | 316,000 | 500,000 | 445,000 | 20,000 |

PIER Outcomes Appendix K

| FILK Outcomes | | | | _ | ppendix it |
|---|---------------------|---------------|-------------------------|-------------------------|-------------------------|
| Cross cutting | Cost centre | Account | 2016-17 £'000 | 2017-18 £'000 | 2018-19 £'000 |
| Cross cutting | | | | | |
| Digital by Design Management Restructure | | | (62) (100) | (235) (100) | (235) (100) |
| | | | (162) | (335) | (335) |
| Corporate Services and Governance | | | <u>2016-17</u> | 2017-18 | <u>2018-19</u> |
| Financial Services | | | £'000 | £'000 | £'000 |
| Revenues | 1055 | A150 | (50) | (50) | (50) |
| | | Total | (50) | (50) | (50) |
| Corporate Services | | | | | |
| POD/Facilities restructure | 1020 /1027 /1031 | A150 | (18) | (18) | (18) |
| | | Total | (18) | (18) | (18) |
| | | | (68) | (68) | (68) |
| | | | | | |
| Operational Services | | | 2016-17 £'000 | 2017-18 £'000 | 2018-19 £'000 |
| Environmental Health, Waste and Parking | | | | | |
| Garden Waste | 3411 | K120 | (27) | (27) | (27) |
| Public Conveniences | 3033 | B500 | (25) | (25) | (25) |
| Recycling officer | 1074 | A150 | (30) | (30) | (30) |
| | | Total | (82) | (82) | (82) |
| Amenities, Resorts and Leisure | | D005 | (400) | (400) | (400) |
| Grounds maintenance | Various | B025 | (100) | (100) | (100) (100) |
| | | Total | (100) | (100) | (100) |
| Marketing and Communications | | | | | |
| Civic and Ceremonial | 5507 | D001/C300 | (7) | (7) | (7) |
| Have in a good Diagonia a | | Total | (7) | (7) | (7) |
| Housing and Planning | 1007 | A450 | (22) | (22) | (22) |
| Conservation | 1607 | A150 Total | (22) | (22) | (22) |
| Regeneration and Planning Policy | | Total | (22) | (22) | (22) |
| Planning Policy | | | (10) | (10) | (10) |
| Community Partnership Funding | 5120 | D511 | (20) | (38) | (56) |
| | | Total | (30) | (48) | (66) |
| | | | (241) | (259) | (277) |
| | Total | | /474\ | (CC)\ | (600) |
| | i Ulai | | (471) | (662) | (680) |

Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2016/17 and 2017/18 and Equalities Impacts Assessments Summary

| Activity | Efficiency, Income or Savings Proposals & | Savi | ings | Likelihood of negative impact on equalities |
|---------------------------|--|---------|---------|---|
| | Changes for 2016/17 | 2016/17 | 2017/18 | Low/Medium/High |
| Digital by Design | Implementation of Digital by Design Transformation Programme - will review services to streamline processes and introduce automation and customer self—service. Savings from 16/17 will come from supplies and services savings. Achievement of the remainder of the savings will involve business process mapping to identify efficiencies that can be achieved from use of technology or new working practices. Staffing implications: TBD | 62,000 | 235,000 | Low – the programme is being designed and delivered recognising the potential for social exclusion, therefore alternative contact mechanisms will be maintained for those who cannot engage digitally with the council. An Overview and Scrutiny Review of Digital Inclusion is being carried out in parallel with this work stream and will report in late 2015/16. |
| Management Restructure | The savings were achieved as part of the Senior Management Restructure undertaken in early 2015/16. There are no further staffing implications. | 100,000 | 100,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Garden Waste | Increase fees by £5 in 2016/17 to £50 | 27,000 | 27,000 | Low unlikely to impact disproportionately on any equality groups. |
| Public Conveniences | Closure of Cross Street and cessation of cleaning and maintenance of allotment toilets: Torfield, Pauls field and Choice Allotments. | 25,000 | 25,000 | Low unlikely to impact disproportionately on any equality groups. |
| Recycling officer | The vacant Recycling Officer post to be deleted. Staffing implication: 1 FTE | 30,000 | 30,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Grounds maintenance | The required savings of £100,000 were identified during 15/16 and these have resulted in the redundancy of one post and the TUPE of another post to the Council's Grounds Maintenance Contractor earlier this year. Staffing implication: 1 FTE | 100,000 | 100,000 | Low – unlikely to impact disproportionately on any equality groups. |

Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2016/17 and 2017/18 and Equalities Impacts Assessments Summary

| Revenues | Expenditure budget reduced to match reduction in grant funding. Future year reductions will match reductions in Benefit Administration Grant following Universal Credit introduction. Staffing implication: Not applicable | 50,000 | 50,000 | Low – efficiencies are continually being implemented to ensure quality service delivery is maintained |
|-------------------------------------|--|--------|--------|---|
| People and Business Support | Following the re-structure in early 2015/16 which created the new business support team, further savings were required to be achieved once the accommodation refurbishment project was completed. Savings will be achieved from vacant posts. Staffing implications: 1 FTE | 18,000 | 18,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Civic and ceremonial | Reduction in mayoral expenses e.g. car hire, and new sponsorship arrangement for mayoral car. | 7,000 | 7,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Conservation | Savings achieved from professional services. | 22,000 | 22,000 | Low – unlikely to impact disproportionately on any equality groups. |
| Planning Policy | Savings achieved by no longer sending letters to households regarding planning applications in their local area. Residents are able to register to receive email alerts for nominated areas. | 10,000 | 10,000 | Low – unlikely to impact disproportionately on any equality groups – alternative means of notification are available |
| Community Partnership Funding | Reduce the budget available to commission activity from the voluntary and community sector in line with the Council's own revenue spending power reduction as calculated by Government. | 18,000 | 36,000 | Medium - may impact adversely/ disproportionately on groups working with equality groups - see full explanation below* |

^{*}The Council is committed to minimising the impact of the budget cuts on the provision of services supported by its CPF programme and has set an indicative budget level taking into account the overall in the Council's resources. The proposed allocations (agreed in Dec 2014) are based on

Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2016/17 and 2017/18 and Equalities Impacts Assessments Summary

the indicative CPF budget for the following two years and the outcome of a rigorous evaluation to determine which applications for grant most closely meet the Council's priorities and offer the best value for money. The priorities for support in the 2015 – 2017 programme are: job creation / employment, advice services, safer communities, active involvement of residents and digital inclusion. The allocations continue to ensure that some of the most vulnerable and economically disadvantaged groups in our town can continue to be assisted.

Appendix L

Land and Property Disposal Programme

Estimated Receipts £

2015/16

Land at Summerfields
Old Town Museum (disposal by sale or lease)
Manor & Devonshire road Compulsory Purchase Order
Parking Spaces at Castle Hill Road
Less cost of disposal
Sale of Ex Council Houses

850,450

2016/17

Mayfield E Less cost of disposal Sale of Ex Council Houses Other

530,000

2017/18

Upper Wilting Farm
Harrow Lane Playing Fields
Former Bathing Pool site
Land at Bexhill Road
Land at Sandrock
Less cost of disposal
Sale of Ex Council Houses
Other

4,322,000

2018/19

Less cost of disposal Sale of Ex Council Houses Other

50,000

APPENDIX P



Report to: Cabinet

Date of Meeting: 15 Febrary 2016

Report Title: New Factory Unit, Brunel Road

Report By: Peter Grace

Assistant Director Financial Services & Revenues

Purpose of Report

To report on proposals to build a new factory unit

Recommendation(s)

1. That subject to the costs not exceeding £325,000 delegation is given to complete tendering, contracting, lease and other arrangements to deliver the new factory unit

Reasons for Recommendations

To assist a local business to expand and create additional jobs and income for the Council.





Introduction

- Technoturn are a manufacturing company specialising in the production of high precision machined components and operate in many high tech sectors including Aerospace, Defence, Motor Sport, Sensors, Telecommunications, Opto-Electronics and Lasers.
- 2. They moved to their first 2,900 sq. ft. unit in August 1996 and gradually grew. They now occupy four HBC units on Churchfields Industrial Estate with a total floor area of 17,200 sq. ft. and a total rent of £80,000 per annum.
- 3. The company has expanded over the years but now need additional production space to facilitate further growth. This could be somewhere between 5-8% if additional space is provided.

Proposal

- 4. Technoturn require an additional space of up to 2,500 sq. ft., so they have approached the Council about the possibility of a new unit being constructed for them on land to the west of Brunel Road which they would then rent and fit-out.
- 5. A feasibility study has been undertaken and the likely cost of constructing a new unit is £325,000 including professional fees, 10% risk and 3% inflation.
- 6. The Planners have indicated that they have no objections in principle to the proposal.
- 7. Technoturn have indicated they would be prepared to enter into a 10 year lease of the new unit at a market rent. They would also commit to 10 year leases on their existing units.
- 8. Once constructed Technoturn would fit the factory unit out at their own cost.

Financial Implications

9. Additional rent generated by new space in the region of £11,400 per annum (based on 2,476 sq. ft.).

Conclusion

- 10. Technoturn estimate that the new space would help them to create 4 new full time equivalent jobs. They would also commit to 10 year lease terms on their existing units which secures the rent income for a longer period than currently.
- 11. If the Council are unable to accommodate their expansion proposals Technoturn may have to consider relocating when their existing leases allow them to (November 2016). This would severely affect the Council's rent income and create four vacant units.





Wards Affected

Hollington

Policy Implications

Please identify if this report contains any implications for the following:

| Equalities and Community Cohesiveness | No |
|---------------------------------------|-----|
| Crime and Fear of Crime (Section 17) | No |
| Risk Management | Yes |
| Environmental Issues | No |
| Economic/Financial Implications | Yes |
| Human Rights Act | No |
| Organisational Consequences | No |
| Local People's Views | No |
| Anti-Poverty | No |
| | |

Additional Information

Officer to Contact

Amy Terry aterry@hastings.gov.uk 01424 451640



CORPORATE SERVICES AND GOVERNANCE

| | 2014-15 | T | 2015 | -16 | 2016-17 |
|------------|-----------|--|--------------|--------------|--------------|
| Reference | ACTUAL | SERVICE | ORIGINAL | REVISED | ESTIMATED |
| NO. | 7.0107.2 | 0202 | BUDGET | BUDGET | OUTTURN |
| 110. | | | - | • | - |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| CR1 | 240 760 | 1023 - Director of Corporate Services and Governance | 193,410 | 168,560 | 177,256 |
| CR2 | | 1024 - Corp. Policy, Partnerships and Performance | 332,690 | 329,760 | 371,412 |
| CR3 | | 1031 - Electoral Services | 377,380 | 228,470 | 233,142 |
| CR4 | | 1022 - Estates Services | | | 368,222 |
| | | | 348,360 | 358,600 | · |
| CR5 CR6 | | 1029 - Building Surveyors 1032 - Legal Services | 0 | 254,790 | 262,540 |
| | | | 382,170 | 385,560 | 396,708 |
| CR7 | | 1051 / 1058 - Audit and Investigations Services | 220,260 | 210,950 | 218,337 |
| CR8 | | 1052 - Accountancy Services | 768,130 | 824,850 | 854,450 |
| CR9 | 2,899,624 | 1054 / 1055 - Revenues Services 1020 - Personnel and Organisational Development and | 2,909,980 | 2,923,190 | 2,720,272 |
| CR10 | 754,493 | Business Support | 669,840 | 643,500 | 653,360 |
| CR11 | | 1090 - Corporate Personnel Expenses | 170,330 | 170,380 | 175,817 |
| CR12 | | 5712 - Contact Centre | 1,061,210 | 965,710 | 951,877 |
| CR13 | 123,439 | 1085 - Digital by Design | 178,010 | 254,090 | 160,690 |
| CR14 | 237,265 | 1151 - Admin Buildings - Town Hall | 146,290 | 151,700 | 84,331 |
| CR15 | 848,312 | 1157 - Admin Buildings - Aquila House | 740,250 | 753,560 | 745,120 |
| CR16 | 99,737 | 1160 - Admin Buildings - General Expenses | 91,750 | 89,210 | 104,110 |
| CR17 | 119,669 | 1169 - Admin Buildings - Corporate Archive | 94,230 | 86,810 | 86,720 |
| CR18 | | 1080 - Corporate Expenses | 949,020 | 1,164,590 | 1,356,060 |
| CR19 | 751,450 | 1034 - IT | 718,320 | 749,210 | 793,061 |
| CR20 | 172,760 | 5228 - IT Reserve / Hardware | 313,210 | 309,550 | 430,080 |
| CR21 | | 5227 - Land & Property Systems-GIS | 40,980 | 43,390 | 43,800 |
| | | Less recharges to other services | (10,664,840) | (11,066,430) | (11,188,030) |
| - | 37,994 | Unallocated Balance | 40,980 | 0 | (665) |
| CR22 | 700.217 | 5510 - Corporate Management Expenses | 549,530 | 608,300 | 640,720 |
| CR23 | | 5511 - Non Distributed Costs | 376,190 | 377,330 | 431,190 |
| | , | 4200 / 4250 / 5900 - Benefit Payments and | , | • | , |
| CR24 | 1,699,498 | Administration | 1,647,110 | 1,857,740 | 1,665,660 |
| CR25 | 722,713 | 5950 - Council Tax and Business Rates Collection | 714,390 | 715,970 | 623,350 |
| CR26 | | 2101 - Employment Areas | (336,840) | (336,350) | (335,430) |
| CR27 | | 2201 - Factory Units | (1,129,710) | (1,197,860) | (1,198,280) |
| CR28 | | 2404 - Farms and Other Properties | (1,145,140) | (1,078,050) | (1,080,920) |
| CR29 | 106,393 | 2602 - St Mary in the Castle | 36,960 | 59,290 | 22,970 |
| CR30 | | 5299 - Other Expenditure | 615,030 | 225,210 | 584,030 |
| CR31 | | 1200 - 1205 - Registration of Electors | 153,130 | 166,040 | 155,023 |
| CR32 | | 5501 - Cost of Democracy | 1,150,200 | 1,039,720 | 1,065,571 |
| CR33 | | 5503 / 5504 / 5505 - Election Expenses | 120,510 | 98,330 | 147,004 |
| CR34 | | 5224 - Local Strategic Partnership | 36,240 | 29,800 | 32,150 |
| CR35 | • | 3405 - Sustainable Development | 20,140 | 22,090 | 23,701 |
| CR36 | | 5513 - Public Consultation | 18,570 | 11,100 | 11,860 |
| CR37 | | 1935 - Climate Change Project | 0 | (760) | 0 |
| CR38 | • • • • | 5004 - Pier Closure Costs | 100,000 | 30,000 | 100,000 |
| CR39 | | 1501 - Shelters and Seats | 23,780 | 21,750 | 22,770 |
| CR40 | | 1502 - Naming and Numbering | 14,690 | 14,740 | 11,010 |
| CR41 | | 5236 - Decorative Lighting | 94,510 | 111,610 | 99,110 |
| CR42 | | 1946 / 1983 / 1989 / 5289-96 / 6668 - Foreshore Trust | 0 | 0 | 0 |
| - | 2,668,675 | | 3,100,270 | 2,776,000 | 3,020,824 |
| | | _ | | | |

Appendix Q

OPERATIONAL SERVICES

| | 2014-15 | | 2015 | -16 | 2016-17 |
|------------------|-------------|---|--------------------|-------------------|-------------------|
| Reference NO. | ACTUAL | SERVICE | ORIGINAL BUDGET | REVISED BUDGET | ESTIMATED OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| OS1 | 866,226 | 1009 - Environmental Services Management & Administration | 850,320 | 717,130 | 726,799 |
| OS2 | 298,968 | 1070 - Leisure Administration | 203,080 | 279,990 | 287,040 |
| OS3 | 951,281 | 1071 - Amenities Administration | 925,730 | 409,470 | 376,112 |
| OS4 | 875,766 | 1074 - Waste and Parking Team | 827,250 | 835,800 | 871,168 |
| OS5 | | 1075 - Resort Services | 0 | 217,830 | 223,162 |
| OS6 | 145,160 | 1005 - Planning Management & Admin | 133,730 | 155,710 | 152,139 |
| OS7 | 0 | 1015 - Director of Operational Services | 0 | 308,000 | 311,277 |
| OS8 | 625,643 | 1021 - Regeneration Administration Division | 566,660 | 292,600 | 308,242 |
| OS9 | 586,291 | 1025 - Communications & Marketing | 576,020 | 525,030 | 529,840 |
| OS10 | 990,472 | 1072 - Administration - Housing | 918,670 | 950,120 | 941,412 |
| | (5,339,807) | Less Recharges to Other Services | (5,001,460) | (4,691,680) | (4,738,840) |
| | 0 | Unallocated Balance | 0 | 0 | (11,649) |
| OS11 | | 1008 - Building Control | 48,310 | 84,650 | 67,690 |
| OS12 | 772,348 | 1600 - Development Control & 1607 Conservation | 662,410 | 791,320 | 791,127 |
| OS13 | (41,938) | 5211 - Local Land Charges Register | (4,730) | (118,540) | (185,369) |
| OS14 | 418,661 | 4000 - Homelessness & 4138 Preventing Repossessions | 395,780 | 434,360 | 393,136 |
| OS15 | 230 030 | 4001 - Homelessness Prevention | 207.460 | 236,830 | 230,240 |
| OS16 | , | 4025 - Social Lettings | 0 | 103,059 | 59,566 |
| OS17 | | 4050 - Homelessness Strategy | 176,520 | 204,790 | 202,458 |
| OS18 | | 4120 - Housing Register | 78,630 | 112,280 | 122,300 |
| OS19 | | 4045 - Housing NHS Clinical Commissioning Group | 0 | 254,550 | 298,210 |
| OS20 | | 4051 - Deposits funded by ESCC | 26,810 | 27,250 | 34,450 |
| OS21 | 25,638 | 4055 - Youth Homelessness | 11,210 | 23,620 | . 0 |
| OS22 | 19,299 | 4057 - Anti Poverty | 5,200 | 5,200 | 5,200 |
| OS23 | 34,923 | 4060 - POAL Officer | 0 | 0 | 0 |
| OS24 | 16,913 | 4137 - Land Auction Pilot | 22,000 | 22,000 | 22,000 |
| OS25 | 592,127 | 4140 - Housing Renewal | 565,150 | 614,470 | 669,455 |
| OS26 | 66,006 | 4143 - Rogue landlords | 90,400 | 91,440 | 0 |
| OS27 | | 4158 - Selective licensing | 0 | 102,100 | (233,291) |
| OS28 | | 4160 - Housing Licensing | 42,140 | (79,170) | (108,700) |
| OS29 | , | 4130 - Housing Solution Services | 41,710 | 34,890 | 9,100 |
| OS30 | | 4300 - Coastal Space Enforcement Activities | 54,680 | 55,040 | 48,900 |
| OS31 | | 5001 - Dangerous Structures | 5,820 | 15,300 | 2,500 |
| OS32 | (1,000) | 4012 - Affordable Housing (Section 106) | (50,000) | 0 | 0 |
| | 3,514,811 | Assistant Director Housing and Built Environment | 2,379,500 | 3,015,439 | 2,428,972 |

Appendix Q (cont)

| | | | | | ndix Q (cont) |
|--------------|-----------|---|-------------------|-------------------|-------------------|
| | 2014-15 | | 2015 | | 2016-17 |
| Reference | ACTUAL | SERVICE | ORIGINAL | REVISED | ESTIMATED |
| NO. | | | BUDGET | BUDGET | OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| OS38 | 1,347 | 1931 - Answers in the Carbon Economy | 0 | 0 | 0 |
| OS39 | 152,071 | 1934 - External Funding Initiatives | 220,900 | 166,160 | 169,080 |
| OS40 | | 1939 - Safe Ice | 0 | (3,930) | . 0 |
| OS41 | , , | 1940 - Public Art | 0 | Ó | 0 |
| OS42 | , , | 1980 - Community Cohesion | 18,860 | 55,710 | 51,000 |
| OS43 | • | 1988 - Fisheries Local Action Group (FLAG) | 2,500 | 0 | . 0 |
| OS44 | | 1998 - Coastal Communities Fund | 0 | 0 | 0 |
| OS45 | | 1999 - Employability | 64,010 | 22,200 | 36,700 |
| OS46 | 0 | 2020 - Talent Match | 0 | 0 | . 0 |
| | | 2030 - Sea Escapes - CCF III Coastal Communities | | • | |
| OS47 | 0 | Fund Revenue | 0 | 0 | 0 |
| OS48 | 374,492 | 5120 - Community Partnership | 309,340 | 325,700 | 302,417 |
| OS49 | 40,696 | 5121, 5123 Older and Younger People | 0 | 0 | 0 |
| OS50 | 44,224 | 6006 - Youth Activities (Young Persons Council) | 10,000 | 11,800 | 8,200 |
| OS51 | 34,201 | 1995 - Image Raising Campaign Project | 8,500 | 15,000 | 5,000 |
| OS52 | | 5701 - 1066 Country Campaign | 140,050 | 134,200 | 134,560 |
| OS53 | 242,802 | 5702, 5703 - Tourism Marketing | 233,340 | 157,780 | 157,910 |
| OS54 | 0 | 5714 - Tourist Information Centre | 0 | 109,590 | 108,628 |
| OS55 | | 5705 - Community Awareness | 51,874 | 46,270 | 49,750 |
| OS56 | 15,619 | 5720 - Twinning / Sierra Leone | 3,800 | 8,470 | 10,610 |
| OS57 | 120,617 | 1962, 5719, 5721-5725, 5727-5728, 5730, 5780, 5781 | 109,893 | 102,890 | 110,040 |
| | | Raising the Profile of Hastings | • | · | |
| OS58 | | 5731 - Norman Castles Interreg Project | 0 | 0 | 0 |
| OS59 | | 5237 - Meteorological Expenses | 4,000 | 4,800 | 4,800 |
| OS60 | | 5507 - Civic & Ceremonial Expenses | 51,293 | 68,680 | 75,500 |
| OS61 | , , | 5740 - Filming | -4,000 | (4,000) | (4,000) |
| OS62 | • | 1400 - Coastal Protection | 29,930 | 26,820 | 26,920 |
| OS63 | | 1410 - Navigational Aids | 10,770 | 10,030 | 10,060 |
| OS64 | | 1608 - Env. Schemes Net Shops | 10,470 | 10,150 | 10,160 |
| OS65 | , , , | 2502 - Cliff Railways | -63,700 | (68,210) | (87,410) |
| OS66 | , , , | 2510 / 2512 - Castle and Caves | -34,460 | (36,940) | (32,860) |
| OS67 | , , , | 2514 - Chalets & Private Huts Sites | -138,190 | (139,390) | (141,540) |
| OS68 | • | 2601 - White Rock Theatre | 655,150 | 651,250 | 681,420 |
| OS69 | , | 5241 - Seafront | 200,390 | 178,060 | 169,204 |
| OS70 OS71 | | 6000/6005/6008/6009 - Museums & Art Gallery | 434,410 | 453,690 | 458,280 |
| | • | 6015 - First World War Project | 8,500 | 9,700 | (8,700) |
| OS72 | • | 6150 - Sports and Events Management | 5,620 | 33,470 | 33,810 |
| OS73 OS74 | • | 2640 - Falaise Fitness Centre 3033 - Public Conveniences | 21,540 385,080 | 23,820 366,690 | 40,150 343,620 |
| | | | | ' | ' |
| OS75 OS76 | | 6100 - Sports Centres 6409 - William Parker Athletic Track | 88,930 | 24,800 | 165,000 5,000 |
| OS76 OS77 | | 6650 - Sports Development | 5,000 62,440 | 5,000 102,160 | 104,400 |
| OS78 | • | 6651 - Street Games | 54,340 | 25,340 | 46,910 |
| OS79 | | 6675 - Sports for All | 2,410 | 4,570 | 40,910 |
| OS80 | . , , | 6640 - Opening Doors | 2,410 | (33,570) | 1,390 |
| OS81 | | 6641 - Lets Get Moving (CCG) | 0 | 32,760 | 16,480 |
| OS82 | | 6657 - Active Hastings | _ | 100,350 | 95,740 |
| OS83 | | 6660 - Play Development | 96,670 123,630 | 148,880 | 151,980 |
| OS84 | | 6666 - Primary Care Trust Play Grant | 123,630 | 140,000 | 3,850 |
| OS85 | | 6667 - Play Pathfinder | 57,550 | 84,240 | 81,200 |
| OS86 | , | 6680 - Boyne Road Playground | 0 0 | 200 | 01,200 |
| | · | , ,, | | | |
| | 3,314,611 | Assistant Director Regeneration and Culture | 2,379,500 | 3,015,439 | 2,428,972 |

Appendix Q (cont)

| | | | 1 | | endix Q (cont) |
|-----------|------------|---|------------|------------|----------------|
| | 2014-15 | | 2015 | | 2016-17 |
| Reference | ACTUAL | SERVICE | ORIGINAL | REVISED | ESTIMATED |
| NO. | | | BUDGET | BUDGET | OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| OS92 | 4,833 | 5105 - Liquor Licensing | (6,280) | 5,690 | 11,680 |
| OS93 | 51,475 | 5106 - Gambling Licensing | 15,840 | 23,900 | 27,120 |
| OS94 | 6,571 | 5107 - Tobacco Control Grant | 4,000 | 3,700 | 0 |
| OS95 | 34,072 | 5125 - Stray Dog Contract | 38,430 | 35,880 | 34,820 |
| OS96 | 36,939 | 5223 - Emergency Planning | 38,970 | 38,200 | 38,240 |
| OS97 | (450,272) | 1300 / 1350 - Parking | (450,790) | (492,110) | (434,260) |
| OS98 | 266,002 | 1370 - Closed Circuit Television | 252,530 | 257,270 | 253,700 |
| OS99 | (5,330) | 1506 - ESCC Highways Tree Maintenance | 0 | (3,000) | (3,000) |
| OS100 | 79,442 | 1504 - Public Realm | 0 | 40,000 | 0 |
| OS101 | 1,301,246 | 3303 - Waste Collection | 1,004,690 | 1,001,510 | 1,009,770 |
| OS102 | 249,856 | 3410 - Recycling | 244,060 | 219,990 | 211,800 |
| OS103 | 1,262,900 | 3313 - Street Cleansing | 1,262,020 | 1,230,800 | 1,242,370 |
| OS104 | 60,201 | 3411 - Greenwaste | 35,080 | 7,190 | (16,660) |
| OS105 | 413,610 | 3412 - Waste and Environmental Enforcement Team | 403,360 | 465,510 | 477,080 |
| OS106 | 35,016 | 5205 - Together Action | 22,340 | 27,890 | 28,270 |
| OS107 | 197,854 | 5214 - Safer Hastings Partnership (HBC) | 143,860 | 125,990 | 110,241 |
| OS108 | 18,059 | 5219 - Safer Hastings Partnership (External) | 0 | 25,500 | 0 |
| OS109 | 30,029 | 1420 - Watercourses | 29,440 | 24,890 | 24,820 |
| OS110 | (392,907) | 3102 / 3103 - Cemetery and Crematorium | (385,270) | (361,700) | (438,414) |
| OS111 | 31,927 | 5140 - Travellers Costs | 30,770 | 30,130 | 29,520 |
| OS112 | 35,519 | 5257 - Town Centre | 41,080 | 30,610 | 29,480 |
| OS113 | 70,949 | 5280 - Allotments | 66,160 | 74,750 | 74,630 |
| OS114 | 68,085 | 5281 - Ecology | 81,830 | 100,600 | 97,948 |
| OS115 | 156,236 | 6200 - Arboriculture | 152,200 | 158,130 | 158,399 |
| OS116 | 1,267,842 | 6301/6305 - Parks & Gardens | 1,515,160 | 1,557,400 | 1,514,549 |
| OS117 | 103,582 | 6308 - Bathing Water Quality | 100,000 | 158,960 | 0 |
| OS118 | 216,961 | 1355 / 6503 - Hastings Country Park | 245,440 | 229,270 | 146,926 |
| OS119 | 16,837 | 6504 - Combe Valley Country Park | 0 | 0 | 18,870 |
| OS120 | | 6508 - Countryside Stewardship | 20,850 | 34,450 | 20,850 |
| | 5,889,251 | Assistant Director Environment and Place | 5,666,950 | 5,748,580 | 5,365,537 |
| | 16,710,917 | | 12,333,170 | 13,119,409 | 12,296,189 |
| _ | | <u> </u> | | | |

Appendix R

| CAPITAL PROGRAMME SUMMARY | | | | Capital | | | | | | | Revenue | | |
|---|------------------------------|-----------------------------|---------------------|------------------|---------------|------------------------------------|------|--------------|-----------------------------|------------------|------------------|-----------------|-----------------------|
| | 2015/16 Original £'000 | 2015/16 Revised £'000 | 2016/17 £'000 | 2017/18 £'000 | | Total over Prog Period £'000 | Orig | | 2015/16 Revised £'000 | 2016/17 £'000 | 2017/18 £'000 | | Full Year £'000 |
| Net cost by Service | 2 000 | 2 000 | 2 000 | 2.000 | 2 000 | 2 000 | z | £ 000 | 2 000 | 2 000 | 2 000 | 2 000 | 2.000 |
| Corporate Resources Operational Services | 1,202 2,151 | 1,599 1,739 | 1,525 1,489 | - 155 | - 148 | 3,124 3,531 | | 61 86 | 71 86 | 90 217 | 111 276 | 111 290 | 111 297 |
| | 3,353 | 3,338 | 3,014 | 155 | 148 | 6,655 | 14 | 47 | 157 | 307 | 387 | 401 | 408 |
| Net cost by Status | | | | | | | | | | | | | |
| Committed Schemes Uncommitted Schemes New Schemes | 3,203 150 - | 3,157 135 46 | 2,410 279 325 | 155 - - | 148 - - | 5,870 414 371 | - | 40 7 0 | 150 7 0 | 271 25 11 | 338 38 11 | 352 38 11 | 359 38 11 |
| | 3,353 | 3,338 | 3,014 | 155 | 148 | 6,655 | 1 | 71 | 157 | 307 | 387 | 401 | 408 |
| Gross cost of schemes analysed by service | | | | | | | | | | | | | |
| Corporate Resources Operational Services | 1,202 4,003 | 1,599 4,487 | 1,525 3,069 | - 3,288 | - 965 | 3,124 11,809 | | | | | | | |

3,288

965

14,933

6,086

4,594

5,205

CORPORATE RESOURCES - CAPITAL PROGRAMME

Appendix R (cont)

Profile of Council Net Cost

| Scheme | | | | Total | Total | Before | | Revised | | | | Subseq. |
|-----------|-------------------------------|-----|-------|------------|-------|---------|---------|---------|---------|---------|---------|---------|
| Ref. | Scheme | | Class | Gross Cost | | 31.3.15 | 2015/16 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | Years |
| | - | (4) | | 01000 | | | | | | | | |
| | | (*) | | £'000 | | £'000 | | | | | | £'000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (9) | (9) | (10) | (11) | (11) | (12) |
| ES04-2 | Office Accommodation | * | С | 664 | 664 | 628 | | 36 | _ | 0 | 0 | 0 |
| CR-05 | Ore Valley -Land Purchase | * | С | 55 | 55 | 3 | 0 | 52 | | 0 | 0 | |
| CR-06 | Sandrock Park - Land Purchase | * | С | 23 | 23 | 0 | 23 | 23 | 0 | 0 | 0 | 0 |
| CR-08 | Aquila House Refurbishment | * | С | 605 | 605 | 42 | | | | 0 | 0 | 0 |
| CR-09 | New Factory unit | * | С | 1,400 | 1,400 | 0 | 700 | 200 | 1,200 | 0 | 0 | |
| CR-08 | Town Hall Works | * | С | 371 | 371 | 0 | 0 | 371 | 0 | 0 | 0 | 0 |
| CR-09 | New Factory Unit Brunnel road | * | n | 325 | 325 | 0 | 0 | 0 | 325 | 0 | 0 | 0 |
| RP16 | CPO property | * | С | 354 | 354 | 0 | 0 | 354 | 0 | 0 | 0 | 0 |
| | Schemes Already Committed | | С | 3,472 | 3,472 | 673 | 1,202 | 1,599 | 1,200 | 0 | 0 | 0 |
| | Schemes Uncommitted | | u | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | New Schemes | | n | 325 | 325 | 0 | 0 | 0 | 325 | 0 | 0 | 0 |
| Total Cap | pital Expenditure | | | 3,797 | 3,797 | 673 | 1,202 | 1,599 | 1,525 | 0 | 0 | 0 |
| Revenue | Costs | | | | | | | | | | | |
| | Schemes Already Committed | | С | | | | 79 | 79 | 79 | 100 | 100 | 100 |
| | Schemes Uncommitted | | u | | | | 0 | 0 | | 0 | | 0 |
| | New Schemes | | n | | | | 0 | 11 | 11 | 11 | _ | 11 |
| | No further approval required | * | •• | | | | · · | | | | | • • |
| Total Rev | venue Costs | | | | | | 79 | 90 | 90 | 111 | 111 | 111 |

| | | Total Cost £'000 | Before 31.3.15 £'000 | Revised 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | 18/19 £'000 | Subseq. Years £'000 |
|---------------|---|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------------------------|
| ES04-2 | Office Accommodation | | | | | | | |
| 9411 | Accommodation work not directly related to Aquila House project | | | | | | | |
| | Funding Source | | | | | | | |
| | Council | 664 | 628 | 36 | | | | |
| | Other | 0 664 | 628 | 36 | 0 | 0 | 0 | 0 |
| | Total Funding | 004 | 020 | 30 | O | O | 0 | 0 |
| | Revenue Costs | | | • | | • | • | |
| | Financing Charge Other | | | 0 | 0 | 0 | 0 | 0 |
| | Total Revenue Costs | | | 0 | 0 | 0 | 0 | 0 |
| CD OF | Ore Velley Land Burchage | | | | | | | |
| CR-05 9597 | Ore Valley -Land Purchase | | | | | | | |
| 3001 | The purchase of land at Ore valley funded by the Ore Valley reserve | | | | | | | |
| | Funding Source | | | | | | | |
| | Council | 55 | 3 | 52 | | | | |
| | Other | 0 55 | 3 | F0 | 0 | | | |
| | Total Funding | 55 | 3 | 52 | 0 | 0 | 0 | 0 |
| | Revenue Costs | | | | | | | |
| | Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other Total Revenue Costs | | | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | | |
| CR-06 9594 | Sandrock Park - Land Purchase | | | | | | | |
| 9594 | The purchase of land at Sandrock Park | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Other | 23 0 | | 23 | | | | |
| | Total Funding | 23 | 0 | 23 | 0 | 0 | 0 | 0 |
| | | | | | | | | |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Financing Charge Other | | | U | · · | U | · | U |
| | Total Revenue Costs | | | 0 | 0 | 0 | 0 | 0 |
| CR-08 | Aquila House Refurbishment Refurbishment of Aquila £450,000 also additional repair and IT works undertaken at the same time as contract to be funded by existing repair | | | | | | | |
| | | | | | | | | |
| | Funding Source | | | | | | | |
| | Council | 605 | 42 | 563 | | | | |
| | Other | 0 | | 500 | | | | |
| | Total Funding | 605 | 42 | 563 | 0 | 0 | 0 | 0 |
| | Revenue Costs | | | | | | | |
| | Financing Charge | | | 0 | 0 | 0 | 0 | |
| | Other Total Revenue Costs | | | (6) -6 | (25) (25) | (25) (25) | (25) (25) | |
| | Total Neverlue Costs | | | -0 | (23) | (23) | (Z3) | (20) |
| | | | | | | | | |

| CR-09 | New Factory unit Construction of additional factory unit in | Total Cost £'000 | Before 31.3.15 £'000 | Revised 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | 18/19 £'000 | Subseq. Years £'000 |
|---------------|---|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------------------------|
| 9800 | Castleham road to be financed by loan | | | | | | | |
| | Funding Source Council Other | 1,400 0 | 0 | 200 | 1,200 | | | |
| | Total Funding | 1,400 | 0 | 200 | 1,200 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 0 | 0 (19) | 0 (38) | 0 (38) | 0 (38) |
| | Total Revenue Costs | | • | 0 | (19) | (38) | (38) | |
| CR-08 9418 | Town Hall Works Adapt Town hall for partial rental | | | | | | | |
| | Funding Source Council Other | 371 0 | | 371 | | | | |
| | Total Funding | 371 | 0 | 371 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 0 (8) | (83) | 0 (83) | (83) | (83) |
| CR-09 | Total Revenue Costs New Factory Unit Brunnel road | | | -8 | (83) | (83) | (83) | (83) |
| | , | | | | | | | |
| | Funding Source Council Other | 325 0 | 0 | 0 | 325 | | | |
| | Total Funding | 325 | 0 | 0 | 325 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 0 | 0 | 0 (11) | 0 (11) | 0 (11) |
| | Total Revenue Costs | | • | 0 | 0 | (11) | (11) | (11) |
| RP16 | CPO property 21 Devonshire road & 72 Manor road aquired by | | | | | | | |
| | Funding Source Council Other | 354 0 | 0 | 354 | | | | |
| | Total Funding | 354 | 0 | 354 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 0 | 0 | 0 | 0 | 0 |
| | Total Revenue Costs | | • | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | | |

Profile of Council Net Cost

| | | | | 1 | | | | | | | |
|----------------|--|-----|-------|---------------------|-------------------|-------------------|--------------------|---------|---------|---------|------------------|
| Scheme Ref. | Scheme | | Class | Total Gross Cost | Total Net Cost | Before 31.3.15 | Revised 2015/16 | 2016/17 | 2017/18 | 2018/19 | Subseq. Years |
| | | (*) | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (10) | (11) | (11) | (11) | (12) |
| H07 ´ | Private Sector Renewal Support | `*´ | `c´ | `´168 | `´ 0 | `´ 0 | | | ` ´ 0 | ` ´ 0 | ` ´ 0 |
| H08 | Disabled Facilities Grant | * | С | 2,948 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| H15 | Empty Homes Strategy - CPO | * | С | 250 | 250 | 27 | 20 | 70 | 70 | 63 | 0 |
| PL01 | Central St. Leonards Town Heritage Initiative 2 | * | С | 1,447 | 481 | 319 | 162 | | | 0 | 0 |
| RP04 | Restoration of Pelham Crescent/ Pelham Arcade | * | С | 756 | 359 | 114 | 105 | - | | 0 | 0 |
| RP16 | Road at Pelham Arcade | * | u | 125 | 75 | 0 | 10 | 65 | | 0 | 0 |
| RP15 | Ex Malvern Public House - matched funding | * | С | 53 | 53 | 23 | 30 | | | - | 0 |
| RP14 | Coastal Space Regeneration Project - Phase II | * | С | 875 | 875 | 0 | - | | - | 0 | 0 |
| OS1 | Affordable Housing S106 | | u | 78 | 0 | 0 | - | - | - | 0 | 0 |
| RP12 | Hastings Pier - including matched funding | * | С | 310 | 310 | 250 | 60 | 0 | 0 | 0 | 0 |
| ES28 | Castle Access/ Interpretation (£100k -15/16*) | | u | 350 | 350 | 11 | 125 | | 0 | 0 | 0 |
| RP11 | Factory Refurbishment (ACE) | | С | 594 | 145 | 132 | 13 | 0 | - | 0 | 0 |
| RP15 | White Rock Baths | * | С | 1,243 | 299 | 71 | 228 | 0 | _ | _ | 0 |
| RP11 | Groyne Refurbishment | * | С | 105 | 105 | 0 | 0 | 35 | 35 | 35 | 0 |
| ES35 | Work on Harbour Arm and New Groynes | * | С | 2,938 | 0 | 0 | 0 | 0 | - | _ | 0 |
| ES36 | Further Sea Defence works | * | С | 150 | 0 | 0 | - | _ | | 0 | 0 |
| RP09 | Public Realm | * | С | 365 | 274 | 14 | 110 | 50 | 50 | 50 | 0 |
| ES34 | Bottle Alley | * | С | 245 | 195 | 0 | 195 | 0 | 0 | 0 | 0 |
| ES24 | CCTV Control Room | * | С | 390 | 290 | 8 | 282 | 0 | 0 | 0 | 0 |
| ES33 | Crematorium and Chapel Enhancements | * | С | 113 | 113 | 31 | 82 | 0 | 0 | 0 | 0 |
| ES32 | Country Park -Interpretive Centre | * | С | 400 | 250 | 26 | 224 | 0 | 0 | 0 | 0 |
| ES37 | Playgrounds Upgrade Programme | * | С | 87 | 87 | 0 | 47 | 40 | 0 | 0 | 0 |
| ES38 | Playgrounds Carnoustie & Kensington Close | * | С | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OS2 | Sea Escapes - CCF III Coastal Communities Fund Capital | | n | 300 | 46 | 0 | 46 | 0 | 0 | 0 | |
| | Schemes Already Committed | | С | 13,497 | 4,086 | 1,015 | 1,558 | 1,210 | | 148 | 0 |
| | Schemes Uncommitted | | u | 553 | 425 | 11 | 135 | 279 | 0 | 0 | 0 |
| | New Schemes | | n | 300 | 46 | 0 | 46 | 0 | 0 | 0 | 0 |
| Total Cap | oital Expenditure | | | 14,350 | 4,557 | 1,026 | 1,739 | 1,489 | 155 | 148 | 0 |
| Revenue | | | | | | | | | | | |
| | Schemes Already Committed | | С | | | | 192 | 192 | 238 | 259 | 259 |
| | Schemes Uncommitted | | u | | | | 25 | 25 | 38 | 38 | 38 |
| | New Schemes | | n | | | | 0 | 0 | 0 | 0 | 0 |
| | No further approval required | * | | | | | | | | | |
| Total Rev | venue Costs | | | | | | 217 | 217 | 276 | 297 | 297 |
| | | | | | | | | | | | |

| 005045 | TIONAL OFFICIAL CARITAL PROGRAMME | | | | | <u>A</u> | pendix | R (cont) |
|--------------|--|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------------------------|
| OPERA | TIONAL SERVICES - CAPITAL PROGRAMME | Total Cost £'000 | Before 31.3.15 £'000 | Revised 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | 18/19 £'000 | Subseq. Years £'000 |
| H07 9314 | Private Sector Renewal Support | 1 | 2000 | 2000 | 2000 | 2000 | 2000 | 2000 |
| 9314 | Property grants to bring conditions up to minimum | | | | | | | |
| | Funding Source Council | 0 | | | | | | |
| | Regional Housing Board Grant | 168 | | 76 | 71 | 21 | | |
| | <u>Total Funding</u> | 168 | 0 | 76 | 71 | 21 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other | | | 0 | 0 | 0 | 0 | 0 |
| | Total Revenue Costs | | | 0 | 0 | 0 | 0 | |
| H08 9308 | Disabled Facilities Grant | l | | | | | | |
| | Property Grants for disabled facilities | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Government Grant /ESCC | 0 2,948 | | 0 737 | 737 | 737 | 737 | |
| | <u>Total Funding</u> | 2,948 | 0 | 737 | 737 | 737 | 737 | 0 |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other | | | | | | | |
| | <u>Total Revenue Costs</u> | | | 0 | 0 | 0 | 0 | 0 |
| H15 9590 | Empty Homes Strategy - CPO | l | | | | | | |
| 3330 | Rolling programme of purchases and disposals | | | | | | | |
| | Funding Source Council | 250 | 27 | 20 | 70 | 70 | 63 | |
| | Government Grant | 0 | 21 | 20 | 70 | 70 | 03 | |
| | Total Funding | 250 | 27 | 20 | 70 | 70 | 63 | 0 |
| | Revenue Costs Financing Charge | | | 1 | 5 | 12 | 18 | 21 |
| | Other Total Revenue Costs | | | 1 | 5 | 12 | 18 | 21 |
| PL01 9048 | Central St. Leonards Town Heritage Initiative 2 Contributes to physical regeneration of area in one | | | | | | | |
| | Funding Source Council | 481 | 319 | 162 | | | | |
| | HLF lottery funds £700k;+ £24k-£8K and ERDF funding £250k. + | 966 | 817 | 149 | | | | |
| | Total Funding | 1,447 | | | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 8 | 15 | 15 | 15 | 15 |
| | Other | | | | | | | |
| | Total Revenue Costs | | | 8 | 15 | 15 | 15 | 15 |
| | | | | | | | | |

| | | Total Cost £'000 | Before 31.3.15 £'000 | Revised 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | 18/19 £'000 | Subseq. |
|--------------|--|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|---------|
| | Restoration of Pelham Crescent/ Pelham Arcade | | | | | | | |
| | Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property | | | | | | | |
| | Funding Source Council English Heritage £280K Council reserves £117K | 359 397 | 114 187 | 105 85 | 140 125 | | | |
| | Total Funding | 756 | 301 | 190 | 265 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 5 | 16 | 23 | 23 | 23 |
| | Total Revenue Costs | | | 5 | 16 | 23 | 23 | 23 |
| RP16 | Road at Pelham Arcade | | | | | | | |
| 9554 | Road above Pelham Arcade | | | | | | | |
| | | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Other Freeholder Contributions | 75 50 | 0 | 10 | 65 50 | | | |
| | Other- Freeholder Contributions <u>Total Funding</u> | 50 125 | 0 | 10 | 115 | 0 | 0 | 0 |
| | Revenue Costs | | | | | | | |
| | Financing Charge Other | | | 1 | 4 | 7 | 7 | 7 |
| | Total Revenue Costs | | | 1 | 4 | 7 | 7 | 7 |
| | | | | | | | | |
| RP15 9592 | Ex Malvern Public House - matched funding | | | | | | | |
| | Original Work re curtailed acquisition and demolition of Malvern Public House - matched funding | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Other | 53 0 | 23 | 30 | | | | |
| | Total Funding | 53 | 23 | 30 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 2 | 3 | 3 | 3 | 3 |
| | Total Revenue Costs | | | 2 | 3 | 3 | 3 | 3 |

| | | Total Cost £'000 | Before 31.3.15 £'000 | Revised 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | | R (cont) Subseq. Years £'000 |
|--------------|--|------------------------|----------------------------|---------------------------|----------------|----------------|----|------------------------------|
| RP14 | Coastal Space Regeneration Project - Phase II | | | | | | | |
| 9601 | Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC grant funding | | | | | | | |
| | Funding Source Council - Grant Council - Loan Other | 875 0 | | 0 | 875 | | | |
| | Total Funding | 0 875 | 0 | 0 | 875 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 0 | 24 | 48 | 48 | 48 |
| | Total Revenue Costs | | - | 0 | 24 | 48 | 48 | 48 |
| | | | | | | | | |
| OS1 | Affordable Housing S106 | | | | | | | |
| | Contribution to Affordable Housing funded by section 106 income. Additional Income may be received | | | | | | | |
| | Funding Source Council | 0 | | | | | | |
| | Other | 78 78 | 0 | 51 51 | 27 27 | 0 | 0 | 0 |
| | | | | | | | | - |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other Total Revenue Costs | | - | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | | |
| RP12 9591 | Hastings Pier - including matched funding | | | | | | | |
| | Hastings Pier match funding for Heritage Lottery bid | | | | | | | |
| | Funding Source Council | 310 | 250 | 60 | | | | |
| | Other | <u>0</u> 310 | 250 | 60 | 0 | 0 | 0 | 0 |
| | Revenue Costs | | | | | | | |
| | Financing Charge Other | | | 3 | 6 | 6 | 6 | 6 |
| | Total Revenue Costs | | - | 3 | 6 | 6 | 6 | 6 |

| ES28 | Castle Access/ Interpretation | Total Cost £'000 | Before 31.3.15 £'000 | Revised 15/16 £'000 | 16/17 £'000 | 17/18 £'000 | 18/19 £'000 | Subseq. |
|------|---|------------------------|----------------------------|---------------------------|----------------|----------------|----------------|----------------|
| 9588 | • | | | | | | | |
| | Improvements to the Castle for the 950th anniversary and £100k for additional works | | | | | | | |
| | Funding Source Council Heritage Lottery Fund | 350 0 | 11 | 125 | 214 | | | |
| | Total Funding | 350 | 11 | 125 | 214 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 6 | 21 | 31 | 31 | 31 0 |
| | Total Revenue Costs | | • | 6 | 21 | 31 | 31 | 31 |
| RP11 | Factory Refurbishment (ACE) | | | | | | | |
| 9117 | Pilot scheme of refurbishment to a factory unit to achieve advanced levels of environmental performance. | | | | | | | |
| | Funding Source Council (ABG/reserves Estates R&R £42) Interreg (£416K less £155K in revenue 12/13) / | 145 | 132 | 13 | | | | |
| | LAA £87K Total Funding | 449 594 | 449 581 | 0 13 | 0 | 0 | 0 | 0 |
| | | 394 | 301 | 13 | U | U | U | U |
| | Revenue Costs Financing Charge Other | | | 1 | 2 | 2 | 2 | 2 |
| | Total Revenue Costs | | • | 1 | 2 | 2 | 2 | 2 |
| | In addition to the figure above there is £155K in revenue funded by Interreg and £100K funded by partners | | | | | | | |
| RP15 | White Rock Baths | | | | | | | |
| 9593 | Total project on white rock baths excluding tenant fit out - HBC £172k + loan £300k FST 150 ESI £235K | | | | | | | |
| | | | | | | | | |
| | Funding Source Council Loan | 299 300 | 71 | 228 300 | | | | |
| | Foreshore Trust total £200k ESCC (£235k +£85K) CCF £75k + Source (£49k) | 644 | | 644 | | | | |
| | Total Funding | 1,243 | 71 | 1,172 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 11 | 21 | 21 | 21 | 21 |
| | Other Total Revenue Costs | | • | 11 | 21 | 21 | 21 | 21 |

| | | Total Cost | 31.3.15 | | 16/17 | 17/18 | 18/19 | Subseq. Years |
|--------------|---|----------------|----------|-------|------------|----------------|----------|------------------|
| RP11 | Groyne Refurbishment | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| 9007 | To maintain beach and groins | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Other | 105 0 | | 0 | 35 | 35 | 35 | 0 |
| | Total Funding | 105 | 0 | 0 | 35 | 35 | 35 | 0 |
| | Revenue Costs | | | | | _ | | 40 |
| | Financing Charge Other | | | 0 | 2 | 5 | 8 | 10 |
| | Total Revenue Costs | | | 0 | 2 | 5 | 8 | 10 |
| ES35 | Work on Harbour Arm and New Groynes | | | | | | | |
| 9006 | | | | | | | | |
| | DEFRA funded works re above Investigations to take to take place in 14/15 with the majority of the work in 16/17 & 17/8 | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Contribution from DEFRA/EA | 0 | | 00 | 550 | 0.005 | | |
| | Total Funding | 2,938 2,938 | 0 | 83 | 550 550 | 2,305 2,305 | 0 | 0 |
| | | , | | | | , | | - |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other | | | · · | U | U | U | U |
| | Total Revenue Costs | | | 0 | 0 | 0 | 0 | 0 |
| ES36 | Further Sea Defence works | | | | | | | |
| | Works at Pier West and Bulverhythe | | | | | | | |
| | Funding Source | | | | | | | |
| | Council | 0 | | | | 70 | 00 | |
| | Other - DEFRA/EA Total Funding | 150 150 | 0 | 0 | 0 | 70 70 | 80 80 | 0 |
| | · | .00 | | | ŭ | . • | | · · |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other <u>Total Revenue Costs</u> | | | 0 | 0 | 0 | 0 | 0 |
| | Total Neverlue Costs | | | U | O | U | U | U |
| RP09 9574 | Public Realm | | | | | | | |
| 9374 | Improvement & Refurbishment of public realm assets | | | | | | | |
| | Funding Source | | | | | | | |
| | Council | 274 | 14 | 110 | 50 | 50 | 50 | |
| | Other -Coastal Communities Fund revenue 2015/16 | 0.4 | 40 | 40 | | | | |
| | £35,000 Total Funding | 91 365 | 42 56 | | 50 | 50 | 50 | 0 |
| | | 000 | | .55 | | | | ŭ |
| | Revenue Costs Financing Charge | | | 5 | 13 | 17 | 22 | 24 |
| | Maintenance of area | | | | | | | |
| | Total Revenue Costs | | | 5 | 13 | 17 | 22 | 24 |
| | | | | | | | | |

| 9740 In lig <u>E</u> C | Bottle Alley mprovements to Public Realm Bottle Alley ghting and concrete | | | | £'000 | £'000 | £'000 | £'000 |
|------------------------------------|--|------------|----------|-----------|-------|-------|-------|-------|
| liç <u>F</u> C O | ighting and concrete | | | | | | | |
| 0 | | | | | | | | |
| Ö | Funding Source Council | 195 | | 195 | | | | |
| Т | Other -Coastal Revival fund- not confirmed | 50 | | 50 | | | | |
| | Total Funding | 245 | 0 | 245 | 0 | 0 | 0 | 0 |
| | Revenue Costs | | | | | | | |
| | Financing Charge Maintenance of area | | | 9 | 18 | 18 | 18 | 18 |
| | Total Revenue Costs | | | 9 | 18 | 18 | 18 | 18 |
| - | | | | | | | | |
| ES24 C | CCTV Control Room | | | | | | | |
| R | Replacement of equipment and cost of transfer to an alternative site | | | | | | | |
| | Funding Source Council | 290 | 8 | 282 | | | | |
| Е | ESCC £50k, Sussex Police £20k (was £15K), | | | | | | | |
| | Sussex Coast College £20k (S106) Fotal Funding | 100 390 | 20 28 | 80 362 | 0 | 0 | 0 | 0 |
| | | | | | | | | |
| | Revenue Costs Financing Charge | | | 13 | 26 | 26 | 26 | 26 |
| _ | Other F <u>otal Revenue Costs</u> | | | 13 | 26 | 26 | 26 | 26 |
| | | | | | | | | |
| | Sea Escapes - CCF III Coastal Communities Fund Capital | | | | | | | |
| Р | Promenade improvements around White rock area partly funded by CCF | | | | | | | |
| <u>F</u> | Funding Source | | | | | | | |
| | Council HBC revenue repair budget | 46 30 | | 46 30 | | | | |
| C a | CCF £100k, FST £133k (£85k + £12k repairs+£18k additional July 15 Charity Committee meeting + £18k other repair (less £9k spent CC, £ 20K | 00 | | 30 | | | | |
| fc | ountain needing further Charity Committee | 22.1 | | | | | | |
| | approval) <u>-</u> - <u>Cotal Funding</u> | 300 | 0 | 300 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 3 | 5 | 5 | 5 | 5 |
| 0 | Other | | | | | | | |
| <u>T</u> | Total Revenue Costs | | | 3 | 5 | 5 | 5 | 5 |

| | | Tatal | Defere | Davisad | | <u>Ar</u> | pendix | |
|--------------|--|---------------|---------|---------|-------|-----------|--------|------------------|
| | | Total Cost | 31.3.15 | | 16/17 | 17/18 | 18/19 | Subseq. Years |
| ES33 | Crematorium and Chapel Enhancements | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| 9604 | Provision of upgrade including building alterations | | | | | | | |
| | works on the memorial and drainage | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council Other | 113 0 | 31 | 82 | | | | |
| | <u>Total Funding</u> | 113 | 31 | 82 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 4 | 8 | 8 | 8 | 8 |
| | Other Total Revenue Costs | | | | 8 | | 0 | |
| | Total Revenue Costs | | | 4 | 8 | 8 | 8 | 8 |
| ES32 | Country Park -Interpretive Centre | | | | | | | |
| 9603 | | | | | | | | |
| | Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage. | | | | | | | |
| | Funding Source Council | 250 | 26 | 224 | | | | |
| | Other via Groundworks | 150 | | 150 | 0 | | | |
| | <u>Total Funding</u> | 400 | 26 | 374 | 0 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge Other | | | 11 | 21 | 21 | 21 | 21 |
| | Total Revenue Costs | | | 11 | 21 | 21 | 21 | 21 |
| ES37 9750 | Playgrounds Upgrade Programme | | | | | | | |
| 3130 | Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Other | 87 0 | | 47 | 40 | | | |
| | Total Funding | 87 | 0 | 47 | 40 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 3 | 7 | 8 | 8 | 8 |
| | Other Total Revenue Costs | | | 3 | 7 | 8 | 8 | 8 |
| ES38 9751 | Playgrounds Carnoustie & Kensington Close | | | | | | | |
| 9731 | Carnoustie Close & Kensington Close Play spaces contribution to upgrades | | | | | | | |
| | Funding Source | | | | | | | |
| | Council Other S106 | 0 60 | | 40 | 20 | | | |
| | <u>Total Funding</u> | 60 | 0 | | 20 | 0 | 0 | 0 |
| | Revenue Costs Financing Charge | | | 0 | 0 | 0 | 0 | 0 |
| | Other | | | 0 | | 0 | 0 | 0 |
| | Total Revenue Costs | | | U | U | U | U | U |